

### **OPEN JOINT STOCK COMPANY PHARMACY CHAIN 36.6 AND SUBSIDIARIES**

### CONSOLIDATED STATEMENT OF COMPREHENSIVE LOSS FOR THE YEAR ENDED 31 DECEMBER 2011 (in millions of Russian Roubles, unless otherwise stated)

|  | 2011     | 2010<br>(restated) |
|--|----------|--------------------|
| Revenue  | 21,594   | 20,381             |
| Cost of sales  | (11,920) | (11,921)           |
| Gross profit   | 9,674    | 8,460              |
| Selling, general and administrative expenses   | (7,893)  | (7,146)            |
| Operating profit   | 1,781    | 1,314              |
| Finance costs, net   | (1,559)  | (1,262)            |
| Loss on early repayment of borrowings  | (489)    | —                  |
| Foreign currency exchange gain/(loss), net   | 239      | (54)               |
| Other income, net  | 5        | 15                 |
| (Loss)/profit before tax   | (23)     | 13                 |
| Income tax expense   | (265)    | (404)              |
| Loss for the year, being<br>Total comprehensive loss for the year  | (288)    | (391)              |
| Attributable to:   |          |                    |
| Equity holders of the parent   | (1,034)  | (908)              |
| Non-controlling interests  | 746      | 517                |
|  | (288)    | (391)              |
| Loss per share attributable to equity holders of the parent,<br>basic and diluted (thousands of Russian Roubles per share) | (9.8)    | (9.1)              |

## **OPEN JOINT STOCK COMPANY PHARMACY CHAIN 36.6 AND SUBSIDIARIES**

# CONSOLIDATED STATEMENT OF FINANCIAL POSITION AT 31 DECEMBER 2011

(in millions of Russian Roubles)

| ASSETS   | <b>2011</b>  | 2010<br>(restated) | 2009<br>(restated) |
|--|--------------|--------------------|--------------------|
|  |              |                    | (                  |
|  | 3,295        |                    |                    |
| Non-current assets   | 3,295        |                    |                    |
| Property, plant and equipment                                    |              | 2,859              | 3,009              |
| Goodwill   | 4,876        | 4,876              | 4,876              |
| Other intangible assets  | 348          | 319                | 286                |
| Loans receivable from related parties                            | 224          | 196                | 178                |
| Deferred tax assets  | 94           | 120                | 99                 |
| Other assets   | 14           | 21                 | 29                 |
| Total non-current assets   | 8,851        | 8,391              | 8,477              |
| Current assets   | 2 2 2 2      | 2.250              | 0.550              |
| Inventories  | 3,292        | 3,379              | 2,772              |
| Trade accounts receivable  | 4,532        | 3,864              | 3,176              |
| Other receivables and prepaid expenses<br>Short-term investments | 4,023<br>280 | 1,615<br>185       | 1,272<br>250       |
| Cash and cash equivalents  | 889          | 836                | 738                |
| Total current assets   | 13,016       | 9,879              | 8,208              |
| TOTAL ASSETS   | 21,867       | 18,270             | 16,685             |
| EQUITY AND LIABILITIES   |              |                    |                    |
| -  |              |                    |                    |
| Equity<br>Share capital  | 67           | 67                 | 61                 |
| Additional paid-in capital                                       | 6,632        | 6,260              | 5,340              |
| Accumulated deficit  | (5,504)      | (4,430)            | (3,453)            |
| Equity attributable to equity holders of                         | (*,***)      | (1,121)            | (0,100)            |
| the parent   | 1,195        | 1,897              | 1,948              |
| Non-controlling interests  | 3,003        | 2,416              | 2,046              |
| Total equity   | 4,198        | 4,313              | 3,994              |
| Non-current liabilities  |              |                    |                    |
| Borrowings   | 1,567        | 5,762              | 4,632              |
| Long-term portion of finance leases payable                      | 7            | 9                  | 17                 |
| Deferred tax liabilities   | 247          | 188                | 109                |
| Total non-current liabilities                                    | 1,821        | 5,959              | 4,758              |
| Current liabilities  |              |                    |                    |
| Borrowings   | 7,985        | 3,573              | 2,809              |
| Trade accounts payable   | 5,793        | 3,313              | 3,839              |
| Other payables and accrued expenses<br>Other taxes payable       | 1,476        | 664<br>301         | 867                |
| Income tax payable   | 500<br>83    | 135                | 319<br>83          |
| Current portion of finance leases payable                        | 11           | 133                | 16                 |
| Total current liabilities  | 15,848       | 7,998              | 7,933              |
| Total liabilities  | 17,669       | 13,957             | 12,691             |
| TOTAL EQUITY AND LIABILITIES                                     | 21,867       | 18,270             | 16,685             |

## **OPEN JOINT STOCK COMPANY PHARMACY CHAIN 36.6 AND SUBSIDIARIES**

### CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2011 (in millions of Russian Roubles)

|   | 2011         | 2010<br>(restated) |
|---|--------------|--------------------|
| OPERATING ACTIVITIES  |              |                    |
| (Loss)/profit before tax  | (23)         | 13                 |
| Adjustments for:  |              |                    |
| Finance costs, net  | 1,559        | 1,262              |
| Depreciation and amortisation                                       | 457          | 477                |
| Foreign currency exchange (gain)/loss, net                          | (239)        | 54                 |
| Inventory written off   | 100          | 86                 |
| Change in allowance for doubtful debts                              | (44)         | (195)              |
| Other non-cash items, net   | (9)          | (16)               |
| Operating cash flow before working capital changes                  | 1,801        | 1,681              |
| Increase in inventories   | (29)         | (693)              |
| Increase in trade accounts receivable                               | (662)        | (688)              |
| Increase in other receivables and prepaid expenses                  | (2,392)      | (166)              |
| Increase/(decrease) in trade accounts payable                       | 2,504        | (531)              |
| Increase/(decrease) in other payables, accrued expenses             | 0.27         | (204)              |
| and taxes payable (other than income tax)                           | 825          | (204)              |
| Cash used in operations   | 2,047        | (601)              |
| Income taxes paid   | (232)<br>50  | (341)<br>60        |
| Interest received<br>Interest paid                                  | (1,866)      | (1,048)            |
| Net cash used in operating activities                               | (1)          | (1,930)            |
| INVESTING ACTIVITIES  |              |                    |
|   | (904)        | (204)              |
| Purchase of property, plant and equipment                           | (804)        | (304)              |
| Purchase of intangible assets<br>Purchase of short-term investments | (92)<br>(95) | (87)<br>(185)      |
| Loans provided  | (93)         | (185)              |
| Loans provided  | 29           | _                  |
| Proceeds from disposal of short-term investments                    |              | 250                |
| Proceeds from disposal of property, plant and equipment             | 5            | 230                |
| Cash disposed with sale of subsidiaries                             | (6)          |                    |
| Net cash used in investing activities                               | (991)        | (302)              |
| -   |              |                    |
| FINANCING ACTIVITIES  |              |                    |
| Proceeds from borrowings  | 13,026       | 6,510              |
| Repayments of borrowings  | (11,293)     | (4,900)            |
| Cash outflow on early repayment of borrowings                       | (489)        | _                  |
| Proceeds from issuance of ordinary shares, net                      | —            | 926                |
| Acquisition of non-controlling interests                            | (42)         | (71)               |
| Distributions paid to non-controlling interests                     | (157)        | (135)              |
| Net cash generated by financing activities                          | 1,045        | 2,330              |
| Net increase in cash and cash equivalents                           | 53           | 98                 |
| Cash and cash equivalents at beginning of the year                  | 836          | 738                |
| Cash and cash equivalents at end of the year                        | 889          | 836                |