PJSC Rosinter Restaurants Holding

Consolidated financial statements
prepared in accordance with IFRS
with independent auditor's report

For the year ended December 31, 2015

PJSC Rosinter Restaurants Holding

Consolidated financial statements

For the year ended December 31, 2015

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Statement of management's responsibilities for the preparation and approval of consolidated financial statements for the year ended December 31, 2015

Management is responsible for the preparation of the consolidated financial statements that present fairly the financial position of PJSC Rosinter Restaurants Holding and its subsidiaries (hereinafter, the "Group") as of December 31, 2015, and the results of its operations, cash flows and changes in equity for 2015, in compliance with International Financial Reporting Standards ("IFRS").

In preparing the consolidated financial statements, management is responsible for:

- Properly selecting and applying accounting policies;
- Presenting information, including accounting policies, in a manner that provides relevant, reliable, comparable and understandable information;
- Providing additional disclosures when compliance with the specific requirements in IFRSs are insufficient to enable users to understand the impact of particular transactions, other events and conditions on the Group's consolidated financial position and financial performance;
- Making an assessment of the Group's ability to continue as a going concern.

Management is also responsible for:

- Designing, implementing and maintaining an effective and sound system of internal controls, throughout the Group;
- Maintaining adequate accounting records that are sufficient to show and explain the Group's transactions and disclose with reasonable accuracy at any time the consolidated financial position of the Group, and which enable them to ensure that the consolidated financial statements of the Group comply with IFRS;
- Maintaining statutory accounting records in compliance with Russian legislation and accounting standards;
- Taking such steps as are reasonably available to them to safeguard the assets of the Group; and
- Preventing and detecting fraud and other irregularities.

The consolidated financial statements of the Group for the year ended December 31, 2015 were approved by the President and CEO of PJSC Rosinter Restaurants Holding on April 20, 2016.

ADE Audit
109028, Moscow, Khokhlovskiy pereulok, 16 building 1
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Independent auditor's report

To the Shareholders and Board of Directors of PJSC Rosinter Restaurants Holding

We have audited the accompanying consolidated financial statements of PJSC Rosinter Restaurants Holding and its subsidiaries, which comprise the consolidated statement of financial position as at December 31, 2015 and the consolidated statement of profit or loss, consolidated statement of other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for 2015, and notes comprising a summary of significant accounting policies and other explanatory information.

Management's responsibility for the consolidated financial statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with International Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on the fair presentation of these consolidated financial statements based on our audit. We conducted our audit in accordance with Russian Federal Auditing Standards and International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to express an opinion on the fair presentation of these consolidated financial statements.

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of PJSC Rosinter Restaurants Holding and its subsidiaries as at December 31, 2015, and their financial performance and their cash flows for 2015 in accordance with International Financial Reporting Standards.

Director of LLC «ADE Audit»
(licence no. 01-000421)

D.A. Kucher

20 April 2016
Moscow, Russia

Audited entity: PJSC ROSINTER RESTAURANTS HOLDING

State registration certificate on inclusion in the Unified State Register of the Legal Entities issued on 24 May 2004. Main State Registration Number № 1047796362305.

Address: 7, Dushinskaya Street, building 1, Moscow, 111024, Russia.

Independent auditor: LLC «ADE Audit»

State registration certificate 77 № 014519866 on inclusion in the Unified State Register of the Legal Entities issued on 4 April 2012. State Registration Number № 1117746158507.

Address: Russia, 109028, Moscow, Khokhlovskiy pereulok, 16, building 1.

Certificate of membership in self regulated organization non-profit partnership «Russian Board of Auditors» № 1266. ORNZ 11105027008 in the register of auditors and audit organizations.

PJSC Rosinter Restaurants Holding

Consolidated statement of financial position

At December 31, 2015

(All amounts are in thousands of Russian roubles, unless specified otherwise)

	Notes	December 31, 2015	December 31, 2014
ASSETS			
Non-current assets			
Property and equipment	7	1,508,321	1,633,395
Intangible assets	8	42,306	55,331
Goodwill	9	143,137	143,137
Investments in joint ventures and associates	10	1,185	–
Long-term loans due from related parties	11	8,206	22,542
Long-term receivables due from related parties	11	–	229
Deferred income tax asset	12	264,808	190,140
Rent deposits and other non-current assets		165,810	210,295
		2,133,773	**2,255,069**
Current assets			
Inventories	13	160,359	162,023
VAT and other taxes recoverable		105,186	145,699
Income tax recoverable		8,165	2,086
Trade and other receivables	14	97,529	405,676
Advances paid	15	138,149	102,745
Receivables from related parties	11	208,373	178,614
Short-term loans		2,973	9,706
Short-term loans due from related parties	11	14,415	15,304
Cash and cash equivalents	16	101,596	70,611
		836,745	**1,092,464**
TOTAL ASSETS		**2,970,518**	**3,347,533**
EQUITY AND LIABILITIES			
Equity			
Equity attributable to equity holders of the parent entity			
Share capital	17	2,767,015	2,767,015
Additional paid-in capital		2,090,217	2,204,190
Treasury shares	17	(260,667)	(413,085)
Other capital reserves		14,443	14,423
Accumulated losses		(4,919,610)	(4,526,678)
Translation difference		(446,682)	(244,635)
		(755,284)	**(198,770)**
Non-controlling interests		(5,502)	(5,641)
		(760,786)	**(204,411)**
Non-current liabilities			
Long-term loans and borrowings	19	589,441	1,392,422
Long-term liabilities to partners	20	16,165	19,389
Deferred income tax liabilities	12	12,927	575
		618,533	**1,412,386**
Current liabilities			
Trade and other payables	21	1,540,151	1,432,289
Short-term loans and borrowings	19	1,346,083	544,232
Payables to related parties	11	35,554	26,197
Short-term loans due to related parties	11	976	1,073
Deferred income		24,500	3,395
Income tax payable		165,507	132,372
		3,112,771	**2,139,558**
TOTAL EQUITY AND LIABILITIES		**2,970,518**	**3,347,533**

The accompanying notes form an integral part of these consolidated financial statements.

PJSC Rosinter Restaurants Holding

Consolidated statement of profit or loss

For the year ended December 31, 2015

(All amounts are in thousands of Russian roubles, unless specified otherwise)

	Notes	2015	2014
Continuing operations			
Revenue	22	7,677,256	8,782,817
Cost of sales	23	(6,639,866)	(7,777,239)
Gross profit		**1,037,390**	**1,005,578**
Selling, general and administrative expenses	24	(910,696)	(1,137,329)
Start-up expenses for restaurants		(57,842)	(127,238)
Other gains	26	30,858	310,125
Other losses	26	(59,222)	(92,756)
Profit/(loss) from operating activities before impairment		**40,488**	**(41,620)**
Loss from impairment of operating assets	27	(388,575)	(275,982)
Loss from operating activities after impairment		**(348,087)**	**(317,602)**
Financial income	28	6,511	11,299
Financial expense	28	(277,504)	(193,754)
Foreign exchange gain, net		178,143	309,107
Gain from joint ventures	10	1,185	-
Loss before income tax from continuing operations		**(439,752)**	**(190,950)**
Income tax reversal	12	48,136	56,348
Loss for the period from continuing operations		**(391,616)**	**(134,602)**
Discontinued operations			
Loss after tax for the period from discontinued operations	6	–	(74,363)
Net loss for the period		**(391,616)**	**(208,965)**
Attributable to:			
Equity holders of the parent entity		(392,932)	(200,676)
Non-controlling interests		1,316	(8,289)
Earnings per share	18		
Basic, loss per share, roubles		(24.96)	(12.85)
Diluted, loss per share, roubles		(24.77)	(12.39)
Earnings per share for continuing operations			
Basic, loss per share from continuing operations, roubles		(24.96)	(8.09)
Diluted, loss per share from continuing operations, roubles		(24.77)	(7.80)

Consolidated statement of other comprehensive income

For the year ended December 31, 2015

(All amounts are in thousands of Russian roubles, unless specified otherwise)

	2015	2014
Net loss for the period	**(391,616)**	**(208,965)**
Other comprehensive loss to be reclassified to profit or loss in subsequent periods:		
Exchange differences on translation of foreign operations:		
Loss arising during the year	(202,047)	(297,879)
Less: reclassification adjustments for losses included in profit or loss	–	71,409
Other comprehensive loss for the year, net of tax	**(202,047)**	**(226,470)**
Total comprehensive loss for the year, net of tax	**(593,663)**	**(435,435)**
Attributable to:		
Equity holders of the parent entity	(594,979)	(427,146)
Non-controlling interests	1,316	(8,289)

The accompanying notes form an integral part of these consolidated financial statements.

PJSC Rosinter Restaurants Holding

Consolidated statement of cash flows

For the year ended December 31, 2015

(All amounts are in thousands of Russian roubles, unless specified otherwise)

	Notes	2015	2014
Operating activities			
Loss before tax from continuing operations		(439,752)	(190,950)
Loss before tax from discontinued operations	6	–	(74,072)
Adjustments to reconcile loss before tax to net cash provided by operating activities:			
Depreciation and amortization		219,183	273,762
Reclassification adjustments for losses included in profit or loss	6	–	71,409
Foreign exchange gains, net		(178,143)	(301,042)
Gain from disposal of subsidiaries		–	(294,818)
Financial income	28	(6,511)	(11,302)
Financial expense	28	277,504	193,784
Allowance for impairment of advances paid, taxes recoverable and receivables	24	5,458	28,154
Reversal of write-down of inventories to net realisable value		(6,933)	(9,295)
Loss on disposal of non-current assets	26	43,771	66,640
Impairment of assets	27	388,575	309,877
Gain from joint ventures	10	(1,185)	–
Gain on the disposal of discontinued operation	6	–	(55,095)
Contingent liabilities and provisions	26	2,226	2,345
Share based payment (benefit)/expenses	29	20	(15,756)
		304,213	**(6,359)**
Changes in operating assets and liabilities:			
Decrease in inventories		7,096	29,494
Decrease in advances, taxes recoverable, receivables, rent deposits and other non-current assets		53,063	289,692
Decrease in receivables from related parties		5,848	26,652
Increase/(decrease) in payables to related parties		6,769	(70,413)
Increase/(decrease) in trade and other payables		74,665	(40,422)
Net cash generated from operations		**451,654**	**228,644**
Interest paid		(254,057)	(182,278)
Interest received		2,050	886
Income tax paid		(9,996)	(14,556)
Net cash flows from operating activities		**189,651**	**32,696**
Investing activities			
Purchases of property and equipment		(216,284)	(432,686)
Proceeds from repayment of loans issued to related parties		20,291	11,065
Purchase of intangible assets		(14,660)	(8,725)
Loans issued to related parties		–	(290)
Proceeds from disposal of property and equipment		4,186	6,336
Proceeds from repayment of loans issued to third parties		5,215	13,472
Loans issued to third parties		–	(333)
Net inflow from cash and cash equivalents in respect of disposal subsidiaries		6,638	6,192
Net cash flows used in investing activities		**(194,614)**	**(404,969)**

Continued on the next page

(All amounts are in thousands of Russian roubles, unless specified otherwise)

	Notes	2015	2014
Financing activities			
Proceeds from bank loans		230,668	1,726,280
Repayment of bank loans		(231,798)	(1,371,144)
Payments to partners	20	(4,887)	(9,727)
Repayment of related party loans		(97)	(1,303)
Proceeds from cash capital contributions		–	15
Sale of treasury shares	17	38,445	–
Dividends paid to shareholders		(1,029)	(2,001)
Net cash flows from financing activities		**31,302**	**342,120**
Effect of exchange rate on cash and cash equivalents		4,646	4,756
Net increase/(decrease) in cash and cash equivalents		**30,985**	**(25,397)**
Cash and cash equivalents at beginning of the year		**70,611**	**96,008**
Cash and cash equivalents at end of the year		**101,596**	**70,611**

PJSC Rosinter Restaurants Holding

Consolidated statement of changes in equity

For the year ended December 31, 2015

(All amounts are in thousands of Russian roubles, unless specified otherwise)

	Attributable to equity holders of the parent entity								
	Share capital	Additional paid-in capital	Treasury shares	Other capital reserves	Accumulated losses	Translation difference	Total	Non-control-ling interests	Total equity
At January 1, 2015	**2,767,015**	**2,204,190**	**(413,085)**	**14,423**	**(4,526,678)**	**(244,635)**	**(198,770)**	**(5,641)**	**(204,411)**
Net loss for the year	–	–	–	–	(392,932)	–	**(392,932)**	1,316	**(391,616)**
Other comprehensive loss for the year	–	–	–	–	–	(202,047)	**(202,047)**	–	**(202,047)**
Total comprehensive income for the year	**–**	**–**	**–**	**–**	**(392,932)**	**(202,047)**	**(594,979)**	**1,316**	**(593,663)**
Share based payment transactions *(Note 29)*	–	–	–	20	–	–	**20**	–	**20**
Sale of treasury shares *(Note 17)*	–	(113,973)	152,418	–	–	–	**38,445**	–	**38,445**
Non-controlling interest arising on purchase of property	–	–	–	–	–	–	–	10	**10**
Dividends	–	–	–	–	–	–	**–**	(1,187)	**(1,187)**
At December 31, 2015	**2,767,015**	**2,090,217**	**(260,667)**	**14,443**	**(4,919,610)**	**(446,682)**	**(755,284)**	**(5,502)**	**(760,786)**
At January 1, 2014	**2,767,015**	**2,204,190**	**(413,085)**	**25,941**	**(4,326,002)**	**(18,165)**	**239,894**	**4,530**	**244,424**
Net loss for the year	–	–	–	–	(200,676)	–	**(200,676)**	(8,289)	**(208,965)**
Other comprehensive gain for the year	–	–	–	–	–	(226,470)	**(226,470)**	–	**(226,470)**
Total comprehensive loss for the year	**–**	**–**	**–**	**–**	**(200,676)**	**(226,470)**	**(427,146)**	**(8,289)**	**(435,435)**
Share based payment transactions *(Note 29)*	–	–	–	(11,518)	–	–	**(11,518)**	–	**(11,518)**
Dividends	–	–	–	–	–	–	**–**	(1,882)	**(1,882)**
At December 31, 2014	**2,767,015**	**2,204,190**	**(413,085)**	**14,423**	**(4,526,678)**	**(244,635)**	**(198,770)**	**(5,641)**	**(204,411)**

(All amounts are in thousands of Russian roubles, unless specified otherwise)

1. Corporate information

PJSC Rosinter Restaurants Holding (the "Company") was registered as a Russian open joint stock company on May 24, 2004. The registered and headquarter address of the Company is at 7 Dushinskaya str., Moscow, 111024, Russia. As of December 31, 2015, the Company's controlling shareholder was RIG Restaurants Limited, a limited liability company (the "Parent") (formerly known as Rostik Restaurants Limited) incorporated under the laws of Cyprus. RIG Restaurants Limited is under the ultimate control of Mr. Rostislav Ordovsky-Tanaevsky Blanco.

PJSC Rosinter Restaurants Holding and its subsidiaries (the "Group") is one of the leading casual dining operators in Russia by number of restaurants and by revenue. The Group's business is focused on serving the most popular cuisines in Russia: Italian, Japanese, American, local Russian and pan-Asian cuisine.

Other revenue of the Group represents revenue from the network of independent franchisees in Moscow and throughout Russia and the CIS, sublease and other services.

The consolidated financial statements of the Company for the year ended December 31, 2015 were approved for issue by the President and CEO of PJSC Rosinter Restaurants Holding on April 20, 2016.

The Group derives revenue in the territory of Russia, CIS countries and European countries. For the years 2015 and 2014, the revenue from the Russian market was approximately 96% and 95% of total revenues, respectively. The non-current assets of Group's subsidiaries operating in the Russian market were approximately 97% and 94% of total non-current assets of the Group at December 31, 2015 and 2014, respectively. The second largest market was Belorussia with 3% of total revenues for the year ended December 31, 2015.

The Company had a controlling ownership interest, directly or indirectly, in the following principal subsidiaries:

		2015	2014
Entity	**Country of incorporation**	**% Ownership**	**% Ownership**
Rosinter Restaurants LLC	Russia	100.00%	100.00%
Rosinter Restaurants ZapSib LLC	Russia	100.00%	100.00%
Rosinter Restaurants Perm LLC	Russia	51.00%	51.00%
Rosinter Restaurants Ekaterinburg LLC	Russia	51.00%	51.00%
BelRosInter LLC	Belarus	93.00%	93.00%

2. Going concern

These consolidated financial statements have been prepared on a going concern basis that contemplates the realization of assets and satisfaction of liabilities and commitments in the normal course of business.

The Group's current liabilities as of December 31, 2015, of RUB 3,112,771 (RUB 2,139,558 as of December 31, 2014) exceeded its current assets by RUB 2,276,026 (RUB 1,047,094 as of December 31, 2014). The net current liability position primarily results from trade and other payables and short-term loans amounting to RUB 1,540,151 and RUB 1,346,083, respectively. As of December 31, 2014, the net current liability position primarily resulted from trade and other payables in the amount RUB 1,432,289. During the year ended December 31, 2015, net cash generated from operations amounted to RUB 451,654 (2014: RUB 228,644).

During the year ended December 31, 2015, as summarized in Note 19, management identified a possible non-compliance with bank covenants. That did not prevent prolongation of existing credit facilities in December 2015 and February- April 2016 as described in Note 32.

The Group's activity in all of its aspects continues to be affected by the uncertainty and instability of the current economic environment (*Note 30)*. In response the Group implemented a number of cost cutting initiatives, reduced capital expenditures and continues to optimize bank loans portfolio.

The Group's management believes that it is appropriate to prepare the financial statements on a going concern basis further due to the following:

- The Group has long relationship with Sberbank of Russia, PJSC and UniCredit Bank, JSC who have been the major lenders to the Group for many years (starting from 2005 and 2004, respectively). The Group's management is in direct and regular contact with both banks.
- The Group has successfully completed the negotiations with Sberbank of Russia, PJSC, Bank VTB, PJSC and UniCredit Bank, JSC to ensure the ongoing availability of credits necessary to fund future planned capital expenditures and operations as necessary. Such negotiations included managing the Group's compliance with covenants and signing extension to the existing debt agreements *(Note 19)*.
- Additional sources of short-term financing are available to the Group, including undrawn fixed rate credit facilities in the amount of RUB 45,785 and bank guarantees in the amount of RUB 235,605.
- Management has introduced enhanced operational initiatives designed to improve the Group's liquidity. Actions implemented include, among others, capital expenditure process, an improvement in the business through savings in labour, rent and food and beverage costs. The current economic situation has also allowed the Group to negotiate further rent decrease.
- The Company continued a focused business development approach with the launch of the new pan-Asian cuisine restaurants Shikari in Moscow which should ensure revenue growth in subsequent years.

Based on the currently available facts and circumstances the management and directors have a reasonable expectation that the Group has adequate resources to continue in operational existence for the foreseeable future.

3. Basis of preparation of financial statements

Statement of compliance

The consolidated financial statements of the Group have been prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standard Board ("IASB").

Basis of preparation

Group companies maintain their accounting records and prepare their statutory financial statements in accordance with the Regulations on Accounting and Reporting of the country in which they are incorporated and registered. Accounting policies and financial reporting procedures in these jurisdictions may differ substantially from those generally accepted under IFRS. Accordingly, the accompanying financial statements, which have been prepared from the Group's statutory based accounting records, reflect adjustments and reclassifications necessary for such financial statements to be presented in accordance with the standards and interpretations prescribed by the IASB.

The consolidated financial statements have been prepared under the historical cost convention except as disclosed in the accounting policies in Note 4.

Changes in accounting policy and disclosures

The accounting policies adopted are consistent with those of the previous financial year, except for the adoption of new and amended IFRS and IAS interpretations as of 1 January 2015.

Although these new standards and amendments were applied for the first time in 2015, they did not have a material impact on the annual consolidated financial statements of the Group. The nature and the impact of each new standard or amendment is described below:

Annual Improvements 2010-2012 Cycle

With the exception of the improvement relating to IFRS 2 Share-based Payment applied to share-based payment transactions with a grant date on or after 1 July 2014, all other improvements are effective for accounting periods beginning on or after 1 July 2014. These amendments did not have a material impact on the Group’s financial statements. They include:

IFRS 2 Share-based Payment

This improvement is applied prospectively and clarifies various issues relating to the definitions of performance and service conditions which are vesting conditions.

IFRS 3 Business Combinations

The amendment is applied prospectively and clarifies that all contingent consideration arrangements classified as liabilities (or assets) arising from a business combination should be subsequently measured at fair value through profit or loss whether or not they fall within the scope of IAS 39.

IFRS 8 Operating Segments

The amendments are applied retrospectively and clarify that:

• An entity must disclose the judgements made by management in applying the aggregation criteria in paragraph 12 of IFRS 8, including a brief description of operating segments that have been aggregated and the economic characteristics (e.g., sales and gross margins) used to assess whether the segments are ‘similar’;

3. Basis of preparation of financial statements (continued)

Changes in accounting policy and disclosures (continued)

• The reconciliation of segment assets to total assets is only required to be disclosed if the reconciliation is reported to the chief operating decision maker, similar to the required disclosure for segment liabilities.

IAS 16 Property, Plant and Equipment and IAS 38 Intangible Assets

The amendment is applied retrospectively and clarifies in IAS 16 and IAS 38 that the asset may be revalued by reference to observable data by either adjusting the gross carrying amount of the asset to market value or by determining the market value of the carrying value and adjusting the gross carrying amount proportionately so that the resulting carrying amount equals the market value. In addition, the accumulated depreciation or amortisation is the difference between the gross and carrying amounts of the asset.

IAS 24 Related Party Disclosures

The amendment is applied retrospectively and clarifies that a management entity (an entity that provides key management personnel services) is a related party subject to the related party disclosures. In addition, an entity that uses a management entity is required to disclose the expenses incurred for management services.

Annual Improvements 2011-2013 Cycle

These improvements are effective from 1 July 2014 and the Group has applied these amendments for the first time in these consolidated financial statements. These amendments did not have a material impact on the Group's financial statements. They include:

IFRS 3 Business Combinations

The amendment is applied prospectively and clarifies for the scope exceptions within IFRS 3 that:

• Joint arrangements, not just joint ventures, are outside the scope of IFRS 3;

• This scope exception applies only to the accounting in the financial statements of the joint arrangement itself.

IFRS 13 Fair Value Measurement

The amendment is applied prospectively and clarifies that the portfolio exception in IFRS 13 can be applied not only to financial assets and financial liabilities, but also to other contracts within the scope of IAS 39.

IAS 40 Investment Property

The description of ancillary services in IAS 40 differentiates between investment property and owner-occupied property (i.e., property, plant and equipment). The amendment is applied prospectively and clarifies that IFRS 3, and not the description of ancillary services in IAS 40, is used to determine if the transaction is the purchase of an asset or a business combination.

3. Basis of preparation of financial statements (continued)

Changes in accounting policy and disclosures (continued)

Standards issued but not yet effective

At the date of authorization of these consolidated financial statements for the year ended December 31, 2015 the following standards, which are applicable to the Group, were issued but not yet effective.

- IFRS 9 *Financial instruments*

In July 2014, the IASB issued the final version of IFRS 9 Financial Instruments – to replace IAS 39 Financial Instruments: Recognition and Measurement. The standard is effective for annual periods beginning on or after January 1, 2018, with early adoption permitted.

- IFRS 15 *Revenue from Contracts with Customers*

In May 2014, the IASB issued, IFRS 15 Revenue from Contracts with Customers which will replace IAS 11 Construction Contracts, IAS 18 Revenue and various interpretations. IFRS 15 has an effective date for annual periods beginning on or after January 1, 2017 and early adoption is permitted. IFRS 15 establishes principles for reporting useful information to users of financial statements about the nature, amount, timing and uncertainty of revenue and cash flows arising from an entity's contracts with customers.

- IFRS 16 *Leases*

In January 2016, the IASB issued IFRS 16 Leases. IFRS 16 eliminates the classification of leases as either operating leases or finance leases and establishes a single lessee accounting model. The most significant effect of the new requirements for the lessee will be an increase in lease assets and financial liabilities. The new standard replaces the previous leases standard, IAS 17 Leases, and the related interpretations. The standard is effective for annual periods beginning on or after January 1, 2019, with earlier application permitted for companies that also apply IFRS 15 Revenue from Contracts with Customers.

The Group has not yet adopted these standards and is in the process of determining the impact of these new standards.

4. Significant accounting policies

Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company and other entities controlled by the Company (its subsidiaries). Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Specifically, the Group controls an investee if and only if the Group has:

- Power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee);
- Exposure, or rights, to variable returns from its involvement with the investee, and;
- The ability to use its power over the investee to affect its returns.

When the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- The contractual arrangement with the other vote holders of the investee;
- Rights arising from other contractual arrangements;
- The Group's voting rights and potential voting rights.

The Group re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the year are included in the statement of comprehensive income from the date the Group gains control until the date the Group ceases to control the subsidiary.

Profit or loss and each component of other comprehensive income (OCI) are attributed to the equity holders of the parent of the Group and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

The financial statements of subsidiaries are prepared for the same reporting period as those of the holding company; where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used by them into line with those of the Group.

A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction. If the Group loses control over a subsidiary, it:

- Derecognises the assets (including goodwill) and liabilities of the subsidiary;
- Derecognises the carrying amount of any non-controlling interest;
- Derecognises the cumulative translation differences, recorded in equity;
- Recognises the fair value of the consideration received;
- Recognises the fair value of any investment retained;
- Recognises any surplus or deficit in profit or loss;

4. Significant accounting policies (continued)

Basis of consolidation (continued)

- Reclassifies the parent's share of components previously recognised in other comprehensive income to profit or loss or retained earnings, as appropriate, as would be required if the Group had directly disposed of the related assets or liabilities.

Business combinations

Business combinations are accounted for using the acquisition method. The cost of an acquisition is measured as the aggregate of the consideration transferred, measured at acquisition date fair value and the amount of any non-controlling interest in the acquiree. For each business combination, the acquirer measures the non-controlling interest in the acquiree either at fair value or at the proportionate share of the acquiree's identifiable net assets. Acquisition costs incurred are expensed and included in administrative expenses.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts by the acquiree.

If the business combination is achieved in stages the acquirer's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date through profit or loss.

Any contingent consideration to be transferred by the acquirer will be recognised at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration, which is deemed to be an asset or liability, will be recognised in accordance with IAS 39 either in profit or loss or as change to other comprehensive income. If the contingent consideration is classified as equity, it shall not be remeasured until it is finally settled within equity. In instances where the contingent consideration does not fall within the scope of IAS 39, it is measured in accordance with the appropriate IFRS.

Goodwill is initially measured at cost being the excess of the aggregate of the consideration transferred and the amount recognised for non-controlling interest over the net identifiable assets acquired and liabilities assumed. If the fair value of the net assets acquired is in excess of the aggregate consideration transferred, the Group re-assesses whether it has correctly identified all of the assets acquired and all of the liabilities assumed and reviews the procedures used to measure the amounts to be recognised at the acquisition date. If the re-assessment still results in an excess of the fair value of net assets acquired over the aggregate consideration transferred, then the gain is recognised in profit or loss.

After initial recognition, goodwill is measured at cost less any accumulated impairment losses. For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash generating units that are expected to benefit from the combination, irrespective of whether other assets or liabilities of the acquire are assigned to those units.

Where goodwill forms part of a cash-generating unit and part of the operation within that unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on disposal of the operation. Goodwill disposed of in this circumstance is measured based on the relative values of the operation disposed of and the portion of the cash-generating unit retained.

4. Significant accounting policies (continued)

Current versus non-current classification

The Group presents assets and liabilities in statement of financial position based on current/non-current classification. An asset as current when it is:

- Expected to be realised or intended to sold or consumed in normal operating cycle;
- Held primarily for the purpose of trading;
- Expected to be realised within twelve months after the reporting period, or;
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current. A liability is current when:

- It is expected to be settled in normal operating cycle;
- It is held primarily for the purpose of trading;
- It is due to be settled within twelve months after the reporting period, or;
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

The Group classifies all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

Functional and presentation currency

The Group's consolidated financial statements are presented in Russian roubles (RUB), which is also the parent company's functional currency. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency. All financial information presented in RUB has been rounded to the nearest thousand unless otherwise stated.

The translation of the financial statements from the functional currency to the presentation currency is done in accordance with the requirements of IAS 21 *The Effects of Changes in Foreign Exchange Rates*. The assets and liabilities of the subsidiaries which use local currencies as the functional currency are translated into the presentation currency at the rate of exchange ruling at the reporting date, and their transactions are translated at the weighted average exchange rates for the year. Equity items, other than the net profit or loss for the year that is included in the balance of accumulated profit or loss, are translated at the historical exchange rate effective at the date of transition to IFRS. Equity transactions measured in terms of historical cost in a functional currency are translated using the exchange rates at the date of the transaction. The exchange differences arising on the translation are recognized in other comprehensive income or loss.

Transactions in foreign currencies in the Company and each subsidiary are initially recorded in the functional currency at the rate effective at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are retranslated to the functional currency using the rate of exchange ruling at the reporting date. All resulting differences are recorded as foreign currency exchange gains or losses in the period in which they arise. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transaction. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value is determined.

4. Significant accounting policies (continued)

Financial assets

Initial recognition and measurement

Financial assets within the scope of IAS 39 *Financial Instruments: Recognition and Measurement* are classified as either financial assets at fair value through profit or loss, loans and receivables, held to maturity investments, or available-for-sale financial assets, as appropriate. The Group determines the classification of its financial assets at initial recognition. When financial assets other than those measured at fair value through profit or loss, are recognised initially, they are measured at fair value, plus directly attributable transaction costs. All regular way purchases and sales of financial assets are recognised on the trade date, which is the date that the Group commits to purchase or sell the asset. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the market place.

Subsequent measurement

The measurement of financial assets depends on their classification as follows:

Financial assets at fair value through profit or loss

Investments classified as held for trading are included in the category "financial assets at fair value through profit or loss". Investments are classified as held for trading if they are acquired for the purpose of selling in the near term. Gains or losses on investments held for trading are recognised in profit and loss.

Financial assets may be designated at initial recognition as at fair value through profit or loss if the following criteria are met: (i) the designation eliminates or significantly reduces the inconsistent treatment that would otherwise arise from measuring the assets or recognizing gains or losses on them on a different basis; or (ii) the assets are part of a group of financial assets which are managed and their performance evaluated on a fair value basis, in accordance with a documented risk management strategy; or (iii) the financial asset contains an embedded derivative that would need to be separately recorded. During the years ended December 31, 2015 and 2014, the Group did not hold any investments in this category.

Held-to-maturity investments

Non-derivative financial assets with fixed or determinable payments and fixed maturity are classified as held-to-maturity when the Group has the positive intention and ability to hold them to maturity. During the years ended December 31, 2015 and 2014, the Group did not hold any investments in this category.

Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. After initial recognition, such financial assets are subsequently measured at amortised cost using the effective interest rate method, less impairment. The effective interest rate amortisation is included in finance income in the income statement. The losses arising from impairment are recognised in income statement in finance cost.

4. Significant accounting policies (continued)

Financial assets (continued)

Available-for-sale financial investments

Available-for-sale financial investments include equity and debt securities. Equity investments classified as available-for-sale are those, which are neither classified as held for trading nor designated at fair value through profit or loss. Debt securities in this category are those which are intended to be held for an indefinite period of time and which may be sold in response to needs for liquidity or in response to changes in the market conditions.

After initial measurement, available-for-sale financial investments are subsequently measured at fair value with unrealised gains or losses recognised as other comprehensive income in the available-for-sale reserve until the investment is derecognised, at which time the cumulative gain or loss is recognised in finance income, or determined to be impaired, at which time the cumulative loss is reclassified to the income statement in finance costs and removed from the available-for-sale reserve.

The Group evaluated its available-for-sale financial assets whether the ability and intention to sell them in the near term is still appropriate. When the Group is unable to trade these financial assets due to inactive markets and management's intention to do so significantly changes in the foreseeable future, the Group may elect to reclassify these financial assets in rare circumstances. Reclassification to loans and receivables is permitted when the financial assets meet the definition of loans and receivables and the Group has the intent and ability to hold these assets for the foreseeable future or until maturity. Reclassification to the held-to-maturity category is permitted only when the entity has the ability and intention to hold the financial asset accordingly.

Any difference between the new amortised cost and the expected cash flows is also amortised over the remaining life of the asset using the EIR. If the asset is subsequently determined to be impaired, then the amount recorded in equity is reclassified to the income statement. As at December 31, 2015 and 2014, the Group had no available-for-sale financial assets.

Derecognition

A financial asset (or, where applicable a part of a financial asset or part of a group of similar financial assets) is derecognised when: (i) the rights to receive cash flows from the asset have expired; or (ii) the Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a "pass-through" arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, and has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, a new asset is recognised to the extent of the Group's continuing involvement in the asset.

In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

4. Significant accounting policies (continued)

Financial assets (continued)

Impairment of financial assets

The Group assesses at each reporting date whether there is any objective evidence that a financial asset or a group of financial assets is impaired. A financial asset or a group of financial assets is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events that has occurred after the initial recognition of the asset (an incurred "loss event") and that loss event has an impact on the estimated future cash flows of the financial asset or the group of financial assets that can be reliably estimated. Evidence of impairment may include indications that the debtors or a group of debtors is experiencing significant financial difficulty, default or delinquency in interest or principal payments, the probability that they will enter bankruptcy or other financial reorganisation and where observable data indicate that there is a measurable decrease in the estimated future cash flows, such as changes in arrears or economic conditions that correlate with defaults.

Loans and receivables

For amounts due from loans and receivables carried at amortised cost, the Group first assesses whether objective evidence of impairment exists individually for financial assets that are individually significant, or collectively for financial assets that are not individually significant. If the Group determines that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment.

If there is objective evidence that an impairment loss has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future expected credit losses that have not yet been incurred). The present value of the estimated future cash flows is discounted at the financial asset's original effective interest rate. If a loan has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account and the amount of the loss is recognised in the income statement. Interest income continues to be accrued on the reduced carrying amount based on the original effective interest rate of the asset. Loans together with the associated allowance are written off when there is no realistic prospect of future recovery and all collateral has been realised or has been transferred to the Group, if, in a subsequent year, the amount of the estimated impairment loss increases or decreases because of an event occurring after the impairment was recognised, the previously recognised impairment loss is increased or reduced by adjusting the allowance account. If a future write-off is later recovered, the recovery is recognised in the income statement.

Available-for-sale financial investments

For available-for-sale financial investments, the Group assesses at each reporting date whether there is objective evidence that an investment or a group of investments is impaired.

In the case of equity investments classified as available-for-sale objective evidence would include a significant or prolonged decline in the fair value of the investment below its cost. Where there is evidence of impairment, the cumulative loss – measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that investment previously recognised in the income statement – is removed from other comprehensive income and recognised in the income statement. Impairment losses on equity investments are not reversed through the income statement; increases in their fair value after impairment are recognised in other comprehensive income.

4. Significant accounting policies (continued)

Financial assets (continued)

In the case of debt instruments classified as available-for-sale, impairment is assessed based on the same criteria as financial assets carried at amortised cost. However, the amount recorded for impairment is the cumulative loss measured as the difference between the amortised cost and the current fair value, less any impairment loss on that investment previously recognised in the income statement.

Future interest income continues to be accrued based on the reduced carrying amount of the asset and is accrued using the rate of interest used to discount the future cash flows for the purpose of measuring the impairment loss. The interest income is recorded as part of finance income. If, in a subsequent year, the fair value of a debt instrument increases and the increase can be objectively related to an event occurring after the impairment loss was recognised in the income statement, the impairment loss is reversed through the income statement.

Property and equipment

Property and equipment are recorded at historical cost, excluding the costs of day-to-day servicing, less accumulated depreciation and accumulated impairment. At each reporting date, management assesses whether there is any indication of impairment of property and equipment. If any such indication exists, management estimates the recoverable amount, which is determined as the higher of an asset's fair value less costs to sell and its value in use. The carrying amount is reduced to the recoverable amount, and the difference is recognised as an expense (impairment loss) in the income statement. An impairment loss recognised for an asset in prior years is reversed if there has been a change in the estimates used to determine the asset's recoverable amount.

Depreciation is calculated on property and equipment principally on a straight-line basis from the time the assets are available for use, over the following estimated economic useful lives:

Description	Useful life, years
Leasehold improvements	10
Buildings	10-30
Restaurant equipment	4-10
Computer equipment and electronics	4
Office furniture and fixtures	10
Vehicles	5-10

Depreciation attributable to restaurants is presented in cost of sales; other depreciation is presented within selling, general and administrative expenses in the consolidated income statement. Depreciation of an asset ceases at the earlier of the date the asset is classified as held for sale and the date the asset is derecognised.

The asset's residual values, useful lives and methods are reviewed, and adjusted as appropriate, at each financial year-end. Repair and maintenance expenditure is expensed as incurred. Major renewals and improvements are capitalised if it can be clearly demonstrated that they extend the life of the asset or significantly increase its revenue generating capacity beyond its originally assessed standard of performance, and the assets replaced are derecognised. Gains and losses arising from the retirement or disposal of property and equipment are included in the consolidated income statement as incurred.

Assets under construction are stated at cost which includes cost of construction and equipment and other direct costs, less impairment, if any. Assets under construction are not depreciated until the constructed or installed asset is ready for its intended use.

4. Significant accounting policies (continued)

Intangible assets

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is fair value as at the date of acquisition. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and any accumulated impairment losses. Intangible assets are amortised on a straight-line basis over the useful economic lives from 4 to 15 years and assessed for impairment whenever there is an indication that the intangible asset may be impaired. Amortisations periods are reviewed at least at each financial year end. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for by changing the amortisation period or method, as appropriate, and treated as changes in accounting estimates. The amortisation expense on intangible assets is recognised in the consolidated income statement in the expense category consistent with the function of the intangible asset. The following specific amortisation terms are applied for each type of intangible asset:

The Group capitalises franchise lump sums paid to T.G.I. Friday's Inc. for each new restaurant opened by the Group under "T.G.I. Friday's" brand name. Also the Group capitalises franchise lump sums paid to and Costa International Limited for each new coffee outlets opened under "Costa" brand name. Such franchise lump sums are amortised on a straight-line basis over the franchise contractual period of 15 years.

The Group has exclusive rights to lease and sublease a number of restaurant premises. These rights are accounted for at cost and are amortised on a straight-line basis over the useful life period, generally from 4 to 10 years. Software development costs are capitalised in accordance with requirements of IAS 38 *Intangible Assets* at cost and are amortised on a straight-line basis over their estimated useful lives, generally four years.

Goodwill

Goodwill represents the excess of the aggregate of the consideration transferred and the amount recognised for non-controlling interest over the net identifiable assets acquired and liabilities assumed. If this consideration is lower than the fair value of the net assets of the subsidiary acquired, the difference is recognised in profit or loss. Following initial recognition, goodwill is measured at cost less any accumulated impairment losses.

Goodwill is not amortised. Instead it is tested for impairment annually or more frequently if events or changes in circumstances indicate that it might be impaired. As at the acquisition date any goodwill acquired in acquisitions is allocated to each of the cash-generating units (CGU) or groups of cash-generating units expected to benefit from the combination's synergies, irrespective of whether other assets and liabilities of the Group are assigned to those units or group of units.

Impairment is determined by assessing the recoverable amount of the cash-generating unit (or group of cash-generating units), to which the goodwill relates. Where the recoverable amount of the cash-generating unit is less than the carrying amount, an impairment loss is recognised. Impairment losses relating to goodwill cannot be reversed in future periods. The carrying amount of goodwill at December 31, 2015 and 2014 was RUB 143,137.

Impairment of non-financial assets

At each reporting date, the Group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the CGU to which the asset belongs.

4. Significant accounting policies (continued)

Impairment of non-financial assets (continued)

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value, using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (CGU) is reduced to its recoverable amount. An impairment loss is recognised immediately in the profit and loss. Where an impairment loss subsequently reverses, the carrying amount of the asset (CGU) is increased to the revised estimate of its recoverable amount but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (CGU) in prior years. A reversal of an impairment loss is recognised immediately in the profit and loss.

Impairment losses of continuing operations are recognised in the income statement in those expense categories consistent with the function of the impaired asset.

For assets excluding goodwill, an assessment is made at each reporting date as to whether there is any indication that previously recognised impairment losses may no longer exist or may have decreased. If such indication exists, the Group estimates the asset's or cash-generating unit's recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognised. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in the income statement.

The Group has used the following key assumptions in its cash flow projections:

Growth rates – Average growth rates used in cash flow projections are independent estimates of country's expected Gross Domestic Product (GDP) growth for the projected period.

Inflation – Estimates of consumer price indices obtained from reliable external researches.

Salaries growth rate – Internal estimates are calculated on Group's statistics of real salaries growth rates and published consumer price indices forecasts.

Discount rate – Current market assessment of the risks specific to each CGU, taking into consideration the time value of money and individual risks of the underlying assets that have not been incorporated in the cash flow estimates. The discount rate calculation is based on the specific circumstances of the Group and is derived from its weighted average cost of capital (WACC).

The following criteria are also applied in assessing impairment of specific assets:

Goodwill

Goodwill is tested for impairment annually (as at December 31) and when circumstances indicate that the carrying value may be impaired. Impairment is determined for goodwill by assessing the recoverable amount of each cash-generating unit (or group of cash-generating units) to which the goodwill relates. Where the recoverable amount of the cash-generating unit is less than their carrying amount an impairment loss is recognised. Impairment losses relating to goodwill cannot be reversed in future periods.

4. Significant accounting policies (continued)

Impairment of non-financial assets (continued)

Intangible assets

Intangible assets with indefinite useful lives are tested for impairment annually as at December 31 either individually or at the cash generating unit level, as appropriate and when circumstances indicate that the carrying value may be impaired.

Inventories

Inventories, which include food, beverages and other supplies, are stated at the lower of cost or net realisable value. Cost of inventory is determined on the weighted-average basis and includes expenditures incurred in acquiring inventories and bringing them to their existing location and condition. Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs necessary to make the sale.

When inventories are sold, the carrying amount of those inventories recognised as an expense and reported as a component of cost of sales in the Income statement in the period in which the related revenue is recognised. The amount of any write-down of inventories to net realisable value and all losses of inventories recognised as an expense in the same components of the Income statement in the period the write-down or loss occurs. The amount of any reversal of any write-down of inventories, arising from an increase in net realisable value, recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

Value added tax

The Russian and CIS tax legislation permits settlement of value added tax ("VAT") on a net basis.

VAT is payable upon invoicing and delivery of goods, performing work or rendering services, as well as upon collection of prepayments from customers. VAT on purchases, even if they have not been settled at the reporting date, is deducted from the amount of VAT payable. Where provision has been made for impairment of receivables, impairment loss is recorded for the gross amount of the debt, including VAT.

VAT recoverable arises when VAT related to purchases exceeds VAT related to sales.

Receivables

Receivables, which generally have a short term, are recognised and carried at the original invoice amount less an allowance for any uncollectible amounts. Allowance is made when there is objective evidence that the Group will not be able to collect the debts. Impaired debts are derecognised when they are assessed as uncollectible.

Cash and cash equivalents

Cash and cash equivalents in the statement of financial position comprise cash at banks and in hand, cash in transit and short-term deposits with an original maturity of three months or less.

4. Significant accounting policies (continued)

Equity

Share capital

Ordinary shares are classified as equity. External costs directly attributable to the issue of new shares are shown as a deduction in equity from the proceeds. Any excess of the fair value of consideration received over the par value of shares issued is recognised as additional paid-in capital.

Dividends

Dividends are recognised when the shareholder's right to receive the payment is established. Dividends in respect of the period covered by the financial statements that are proposed or declared after the reporting date but before approval of the financial statements are not recognised as a liability at the reporting date in accordance with IAS 10 *Events after the Reporting Period*.

Treasury shares

Own equity instruments which are reacquired by the Group ("treasury shares") are recognised at cost and deducted from equity. No gain or loss is recognised in profit or loss on the purchase, sale, issue or cancellation of the Group's own equity instruments. Treasury shares are not recognised as a financial asset regardless of the reason for which they are reacquired.

Financial liabilities

Initial recognition and measurement

Financial liabilities within the scope of IAS 39 are classified as financial liabilities at fair value through profit or loss, loans and borrowings, or as derivatives designated as hedging instruments in an effective hedge, as appropriate. The Group determines the classification of its financial liabilities at initial recognition.

Financial liabilities are recognised initially at fair value and in the case of loans and borrowings, plus directly attributable transaction costs.

Subsequent measurement

The measurement of financial liabilities depends on their classification as follows:

Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss.

Financial liabilities are classified as held for trading if they are acquired for the purpose of selling in the near term. This category includes derivative financial instruments entered into by the Group that do not meet the hedge accounting criteria as defined by IAS 39. Gains or losses on liabilities held for trading are recognised in the income statement. The Group has not designated any financial liabilities upon initial recognition as at fair value through profit or loss.

4. Significant accounting policies (continued)

Financial liabilities (continued)

Loans and borrowings

Loans and credit facilities are initially recognised at fair value of the consideration received less directly attributable transaction costs. After initial recognition, loans and credit facilities are measured at amortised cost using the effective interest rate method; any difference between the initial fair value of the consideration received (net of transaction costs) and the redemption amount is recognised as an adjustment to interest expense over the period of the loan.

Gains and losses are recognised in the income statement when the liabilities are derecognised as well as through the amortisation process.

Liabilities to partners

Before 2007, the Group entered into partnership agreements with third parties (the "partners") in respect of opening and operating the restaurants. In accordance with the partnership agreements, the partners have the right to obtain a share in profits of a particular restaurant or group of restaurants in return for their initial cash investments into the restaurants. The Group manages the operations of the restaurants. The Group recognises all assets and liabilities of the restaurants in the Group's consolidated financial statements as well as all income and expenses from their operations. In addition, the Group recognises a liability to partners under the partnership agreements.

Some of the Group's subsidiaries in Russia and CIS are incorporated in the legal form of limited liability companies (LLC) and have several participants (or partners). Each participant has a right to a dividend distribution proportional to its ownership interest. In addition to the contribution to the charter capital the partners provided LLCs with interest-bearing or interest-free loans which are linked to their ownership interest in a LLC. If a participant decides to exit the LLC, the company is obliged to repay the actual value of the participant's interest which is determined as its proportional share of net assets reported in the local statutory accounts. Therefore, the partners' interest in these LLCs and loans provided are classified as a liability to partners in the Group's consolidated statement of financial position.

At initial recognition, the liability to partners is recognised at its fair value which is equal to the initial cash investment of the partner. Subsequently, the liability to partners is measured at amortised cost which is calculated as the net present value of the estimated future payments to the partner using an effective interest method and any unwinding of the discount is reflected in the income statement as a finance charge. If the estimates of the future cash payments to the partner change, the carrying amount of the liability is recalculated by computing the present value of estimated future cash flows at the effective interest rate. The adjustment is recognised as finance income or expense in the consolidated income statement. The income attributed to the partners is presented as a finance expense in the consolidated income statement.

The differences between the carrying values of partners liabilities relating to acquired ownership interest and the consideration paid to acquire ownership interest are recognised as financial expense.

4. Significant accounting policies (continued)

Financial liabilities (continued)

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires.

When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in the income statement.

Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount reported in the consolidated statement of financial position if, and only if, there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

Fair value of financial instruments

The fair value of financial instruments that are traded on active markets at each reporting date is determined by reference to quoted market prices or dealer price quotations (bid price for long positions and ask price for short positions), without any deduction for transaction costs. For financial instruments not traded in an active market, fair value is determined using appropriate valuation techniques. Such techniques may include using recent arm's length market transactions; reference to the current fair value of another instrument that is substantially the same; discounted cash flow analysis or other valuation models.

Amortised cost of financial instruments

Amortised cost is computed using the effective interest method less any allowance for impairment and principal repayment or reduction. The calculation takes into account any premium or discount on acquisition and includes transaction costs and fees that are an integral part of the effective interest rate.

Leases

Finance leases, which transfer to the Group substantially all the risks and benefits incidental to ownership of the leased item, are capitalised from the commencement of the lease term at the fair value of the leased property or, if lower, at the present value of the minimum lease payments. Lease payments are apportioned between the finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are charged to interest expense.

The depreciation policy for depreciable leased assets is consistent with that for depreciable assets, which are owned. If there is no reasonable certainty that the Group will obtain ownership by the end of the lease term, the asset is fully depreciated over the shorter of the lease term or its useful life.

Leases, where the lessor retains substantially all the risks and benefits of ownership of the asset, are classified as operating leases. Operating lease payments are recognised as an expense in the consolidated income statement on a straight-line basis over the lease term. Depending on contractual terms, the operating lease payment amounts are calculated for each restaurant as either a percentage of revenue with a minimum fixed monthly payment or as a fixed monthly payment.

4. Significant accounting policies (continued)

Financial liabilities (continued)

Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation, and a reliable estimate of the amount can be made. Where the Group expects a provision to be reimbursed, for example under an insurance contract, the reimbursement is recognised as a separate asset but only when the reimbursement is virtually certain.

If the effect of the time value of money is material, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and where appropriate, the risks specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognised as a borrowing cost.

Revenue recognition

Revenues are recognised when it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured. Revenues are measured at the fair value of the consideration received or receivable and comprise amounts received following direct sales in restaurant and amounts received or receivable from franchise holders, net of any rebates, VAT and other sales taxes.

The following specific recognition criteria must also be met before revenue is recognised:

Revenues from restaurants and canteens

Restaurant and canteens revenues are recognised when food and beverages are served. Revenues from food distribution are recognised upon delivery to the customers. Revenues are recognised at fair value of consideration received or receivable for meals and services delivered, net of value added tax charged to customers.

Franchise revenues

Franchise revenues comprise fixed franchise fees and continuing royalty fees, which are charged for the right to use certain of the Group's intellectual property granted by the franchise agreements and for other services provided during the period of the agreement. Franchise fees are recognised as revenues as the rights are granted. Royalty fee from an individual licensee is recognised as a percentage of its revenue over the period of the agreement. Royalty fees are reported as franchise revenue when the fees are earned and become receivable.

Sublease revenues

The Group leases certain premises. Parts of these premises are subleased to third parties. Sublease revenues are recognised over the lease terms.

Interest income

For all financial instruments measured at amortised cost interest income or expense is recorded using the effective interest rate, which is the rate that exactly discounts the estimated future cash payments or receipts through the expected life of the financial instrument or a shorter period, where appropriate, to the net carrying amount of the financial asset or liability. Interest income is included in finance income in the income statement.

4. Significant accounting policies (continued)

Borrowing costs

Borrowing costs of the Group include interest on bank overdrafts, short-term, long-term credit facilities and bonds. To the extent that funds are borrowed generally and used for the purpose of obtaining a qualifying asset, the amount of borrowing costs eligible for capitalisation are determined by applying a capitalisation rate to the expenditures on that asset. The capitalisation rate is calculated as the weighted average of the borrowing costs applicable to the borrowings of the entity that are outstanding during the period, other than borrowings made specifically for the purpose of obtaining a qualifying asset. Other borrowing costs are recognised as an expense in the period in which they are incurred. For the years ended December 31, 2015 and 2014, capitalized borrowings costs were nil.

Start-up expenses for new restaurants

Start-up expenses for new restaurants represent costs related to the opening of new restaurant premises. Such expenses include rent and payroll expenses, new personnel training and other overhead expenses that arise before the opening of new restaurants. Start-up expenses for new restaurants are recognised as operating expense in the accounting period the related work was performed.

Employee benefits

The Company accrues for the employees' compensated absences (vacations) as the additional amount that the Company expects to pay as a result of the unused vacation that has accumulated at the reporting date.

Under provision of the Russian legislation, social contributions are calculated by the Group by the application of a regressive rate (from 30% to 10%) to the annual gross remuneration of each employee. The Group allocates the social benefits to three social funds (state pension fund, social and medical insurance funds), where the rates of contributions to the pension fund varies from 22% to 10% depending on the annual gross salary of each employee. The Group's social contributions are expensed in the year to which they relate.

Total social contributions amounted to RUB 465,615 and RUB 528,253 during the years ended December 31, 2015 and 2014, respectively, and they were classified as payroll expenses in these consolidated financial statements.

Share based payments

In April 2010, the Group adopted a Share Appreciation Rights Program (SARP) under which certain top managers and directors of the Group will receive remuneration in the form of share-based payment transactions, whereby employees render services as consideration for equity instruments (equity-settled transactions).

The cost of equity-settled transactions is recognised, together with a corresponding increase in other capital reserves in equity, over the period in which service conditions are fulfilled, ending on the date on which the relevant persons become fully entitled to the award ("the vesting date"). The cumulative expense recognised for equity-settled transactions at each reporting date until the vesting date reflects the extent to which the vesting period has expired and the Group's best estimate of the number of equity instruments that will ultimately vest. The charge or credit in the income statement for a period represents the movement in cumulative expense recognised as at the beginning and end of that period *(Note 29)*.

No expense is recognised for awards that do not ultimately vest, except for equity-settled transactions where vesting is conditional upon a market or non-vesting condition, which are treated as vesting irrespective of whether or not the market or non-vesting condition is satisfied, provided that all other performance and/or service conditions are satisfied.

4. Significant accounting policies (continued)

Loyalty programmes

Customer loyalty programmes are used by the Group to provide customers with award credits as part of a sales transaction, including awards that can be redeemed for goods and services not supplied by the entity. The Group company collecting the consideration on behalf of the third party measures its revenue as the net amount retained on its own account. The Group company acting as an agent for a third party recognises revenue arising from rendering agency services to that third party as revenue from rendering services.

The Group uses the "Honoured Guest" and "Malina" loyalty programmes to build brand loyalty, retain its valuable customers and increase sales volume. The programmes are designed to reward customers for past purchases and to provide them with incentives to make future purchases.

Each time a customer buys meals in one of the Group's restaurants, the Group grants the customer loyalty award credits and recognises these award credits as deferred income at fair value. Under the "Honoured Guest" programme a customer can redeem the award credits as they are granted for free meals. Under the "Malina" programme a customer can redeem the award credits as they are granted for getting goods and services listed in a special catalogue and provided by a programme operator.

Taxes

Current income tax

Current income tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, by the reporting date, in the countries where the Group operates and generates taxable income.

Current income tax relating to items recognised directly in equity is recognised in equity and not in the income statement. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Deferred income tax

Deferred tax assets and liabilities are calculated in respect of temporary differences at the reporting date using the liability method. Deferred income taxes are provided for all temporary differences arising between the tax bases of assets and liabilities and their carrying values for financial reporting purposes, except where the deferred income tax arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.

Deferred tax liabilities are recognised for all taxable temporary differences associated with investments in subsidiaries, branches and associates, and interests in joint ventures, except to the extent that the parent, investor or venturer is able to control the timing of the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred tax assets are recorded only to the extent that it is probable that taxable profit will be available against which the deductible temporary differences can be utilised. Deferred tax assets and liabilities are measured at tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates that have been enacted or substantively enacted at the reporting date. Deferred tax assets are recognised for all deductible temporary differences arising from investments in subsidiaries, branches and associates, and interests in joint ventures, to the extent that the temporary difference will reverse in the foreseeable future and taxable profit will be available against which the temporary difference can be utilised.

4. Significant accounting policies (continued)

Taxes (continued)

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred income tax is charged or credited to the income statement, except when it relates to items recognised outside profit or loss, in which case the deferred tax is also recognised in the statement of comprehensive income or directly in equity.

Deferred income tax assets and deferred income tax liabilities are offset, if a legally enforceable right exists to set off current income tax assets against current income tax liabilities and the deferred income taxes relate to the same taxable entity and the same taxable authority.

Unified tax on imputed income and simplified taxation system

Certain restaurants of the Group's subsidiaries located outside the Moscow region with restaurants meeting specified criteria are subject to unified tax on imputed income or simplified tax paid instead of corporate income tax, value added tax, property tax. According to the Russian Tax Code companies engaged in restaurant and catering services are subject to unified tax if a trading area of a restaurant does not exceed 150 square meters. Imputed income is calculated as a fixed amount of imputed income per square meter of a trading area specified by the Russian Tax Code and respective regional/local authorities. Unified tax on imputed income is fixed at 15% of imputed income. If a trading area of a restaurant exceeds 150 square meters than restaurants are subject to simplified taxation system. In accordance with simplified taxation system, tax is calculated as 6% of revenue or 15% of profit. For the years 2015 and 2014, the share of revenues subject to unified tax on imputed income and tax under simplified taxation system amounted to approximately 12% and 14%, respectively.

The Group recognises the unified tax on imputed income and the simplified tax as other general and administrative expenses in its consolidated income statement. For the years ended December 31, 2015 and 2014, the unified tax on imputed income and the simplified tax amounted to RUB 12,516 and RUB 15,823, respectively.

5. Significant accounting judgements, estimates and assumptions

On an on-going basis, management of the Group evaluates its estimates and assumptions. Management of the Group bases its estimates and assumptions on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying value of assets and liabilities that are not readily apparent from other sources. Because of the uncertainty of factors surrounding the estimates or judgments used in the preparation of the Group's consolidated financial statements actual results may vary from these estimates.

Judgements

In the process of applying the Group's accounting policies, management has made the following judgements, apart from those involving estimates, which have the most significant effect on the amounts recognised in the consolidated financial statements:

5. Significant accounting judgements, estimates and assumptions (continued)

Judgements (continued)

Classification of lease agreements

A lease is classified as a finance lease if it transfers to the Group substantially all the risks and rewards incidental to ownership, otherwise it is classified as an operating lease. Whether a lease is a finance lease or an operating lease depends on the substance of the transaction rather than the form of the contract. If the lease term is longer than 75% of the economic life of the asset, or if at the inception of the lease the present value of the minimum lease payments amounts to at least 90% of the fair value of the leased asset, the lease is classified by the Group as finance lease, unless it is clearly demonstrated otherwise.

Operating lease terms

The lease term is the non-cancellable period for which the lessee has contracted to lease the asset together with any further terms for which the lessee has the option to continue to lease the asset, with or without further payment, when at the inception of the lease it is reasonably certain that the lessee will exercise the option. When determining the lease term, the Group includes the option periods which relate to its preferential right to renew the lease agreement under the Civil Code of the Russian Federation provided the Group has complied with the lease agreement terms (all other conditions being equal). Preferential right arises if the lessor refused to enter into a lease agreement with the lessee for a new term, but within one year from the date of expiration of the lease agreement with the lessee entered into a lease agreement with a third party. In such case the lessee is entitled to claim through the court the transfer to him of the rights and responsibilities under such an agreement and compensation of damages caused by refusal to renew the lease agreement and/or to claim above damages only. Preferential right does not exist if the lessor decides not to continue leasing the property.

Partnership agreements

Before 2007, in order to raise capital for the development of its restaurants in the Moscow region, the Group entered into a number of partnership agreements. The Group has determined that, under the terms of the partnership agreements, it maintains full control of the restaurants business while partners gain a share in the profits of the restaurants.

Estimates and assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below:

Useful lives of property and equipment

The Group assesses the remaining useful lives of items of property and equipment at least at each financial year-end. If expectations differ from previous estimates, the changes are accounted for as a change in an accounting estimate in accordance with IAS 8 *Accounting Policies, Changes in Accounting Estimates and Errors*. These estimates may have a material impact on the amount of the carrying values of property and equipment and on depreciation recognised in profit or loss.

5. Significant accounting judgements, estimates and assumptions (continued)

Estimates and assumptions (continued)

Impairment of non-financial assets

Generally, the Group assesses at each reporting date whether there is any indication that an asset may be impaired. If any such indication exists, the Group makes an estimate of the asset's recoverable amount. Where the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount, which is determined as the higher of an assets fair value less cost to sell and its value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessment of the time value of money and the risks specific to the assets. In determining fair value less costs to sell, an appropriate valuation model is used. For the years ended December 31, 2015 and 2014, the Group recognised impairment losses amounted to RUB 388,575 and RUB 275,982 respectively.

Impairment of goodwill

The Group's impairment test for goodwill is based on value in use calculations for cash-generating units to which the goodwill is allocated. Estimating the value in use requires the Group to make an estimate of the expected future cash flows from the cash-generating unit and also to choose a suitable discount rate in order to calculate the present value of those cash flows. There is no impairment loss of goodwill for the years ended December 31, 2015 and 2014.

Fair values of assets and liabilities acquired in business combinations

The Group is required to recognise separately, at the acquisition date, the identifiable assets, liabilities and contingent liabilities acquired or assumed in a business combination at their fair values, which involves estimates. Such estimates are based on valuation techniques, which require considerable judgment in forecasting future cash flows and developing other assumptions.

Allowance for impairment of advances paid, taxes recoverable and receivables

Management maintains an allowance for impairment for doubtful advances paid and receivables to provide for losses from the inability of suppliers to deliver goods or services for which they received prepayments from the Group, inability of franchisees to settle their debts and unrecoverable taxes. When evaluating the adequacy of an allowance for impairment of advances paid, taxes recoverable and receivables, management bases its estimates on specific analysis of the major outstanding prepayments, taxes recoverable and accounts receivable balances and historical write-off experience. If the financial condition of those suppliers or franchisees were to deteriorate, actual write-offs might be higher than expected. As of December 31, 2015 and 2014, the allowance for impairment of advances paid, taxes recoverable and receivables amounted to RUB 72,588 and RUB 67,417, respectively.

Write-down of inventories to net realisable value

Management of the Group regularly reviews the need to provide for slow moving or damaged inventory based on monthly aging and inventory turnover report as well as based on physical inventory observation. As of December 31, 2015 and 2014, write-down of inventories to net realisable value amounted to RUB 22,883 and RUB 30,251, respectively.

Current taxes

Russian tax legislation is subject to varying interpretation and changes occurring frequently. Further, the interpretation of tax legislation by tax authorities as applied to the transactions and activity of the Group's entities may not coincide with that of management. As a result, tax authorities may challenge transactions and the Group's entities may be assessed additional taxes, penalties and interest. The periods remain open to review by the tax authorities with respect to tax liabilities for three calendar years preceding the year of review. Under certain circumstances reviews may cover longer periods.

(All amounts are in thousands of Russian roubles, unless specified otherwise)

5. Significant accounting judgements, estimates and assumptions (continued)

Estimates and assumptions (continued)

Deferred tax assets

Management judgment is required for the calculation of current and deferred income taxes. Deferred tax assets are recognised to the extent that their utilisation is probable. The utilisation of deferred tax assets will depend on whether it is possible to generate sufficient taxable income in respective tax type and jurisdiction. Various factors are used to assess the probability of the future utilisation of deferred tax assets, including past operating results, operational plan, expiration of tax losses carried forward, and tax planning strategies. If actual results differ from such estimates or if these estimates must be adjusted in future periods, the financial position, results of operations and cash flows may be negatively affected. In such an event, the assessment of future utilisation of deferred tax assets must be reduced and this reduction be recognised in profit or loss.

6. Discontinued operations

In January 2014 the Group came to decision to sell Rosinter Polska Sp. z.o.o. and American Cuisine Warsaw Sp. z. o.o. subsidiaries with ownership interest as 100%. In March, 2014 the negotiations were completed and the Group sold the subsidiaries for 1,500 thousands of US dollars (RUB 53,531 at the exchange rate at March 31, 2014; RUB 109,324 at the exchange rate at December 31, 2015) to an entity under common control *(Note 11)*.

In September 2014 the Group sold Aero Restaurants subsidiary with ownership interest as 100% for 920.5 thousands of US dollars (RUB 34,214 at the exchange rate at September 11, 2014; RUB 67,089 at the exchange rate at December 31, 2015) to an entity under common control *(Note 11)*.

The disposed business was classified as discontinued operations and its results for the year 2014 are presented below:

	2014
Revenue	30,373
Cost of sales	(41,373)
Gross loss	**(11,000)**
Selling, general and administrative expenses	(4,712)
Other gains	–
Other losses	(55)
Impairment loss recognised related to discontinued operations	(33,895)
Finance expenses, net	(30)
Foreign exchange (loss)/gain, net	(8,066)
Loss before tax from discontinued operation	**(57,758)**
Gain on the disposal of discontinued operation	55,095
Reclassification adjustments for losses included in profit or loss	(71,409)
Net loss before tax from discontinued operations	**(74,072)**
Income tax expense related to current pre-tax loss	(291)
Loss after tax from discontinued operations	**(74,363)**
Earnings per share for discontinued operations	
Loss per share, basic, roubles	(4.76)
Loss per share, diluted, roubles	(4.59)

(All amounts are in thousands of Russian roubles, unless specified otherwise)

7. Property and equipment

The movement in property and equipment for the year ended December 31, 2015 was as follows:

	Buildings and leasehold improve-ments	Restaurant equipment	Computer equipment and electronics	Office furniture and fixtures	Vehicles	Assets under construction	Total
Cost							
At December 31, 2014	**2,000,973**	**1,028,833**	**188,758**	**307,278**	**37,731**	**143,843**	**3,707,416**
Additions	–	14,557	–	–	–	507,146	**521,703**
Assets put into use	417,459	61,731	16,507	35,917	869	(532,483)	–
Disposals	(344,795)	(118,050)	(16,992)	(37,467)	–	(23)	**(517,327)**
Translation difference	(8,983)	(11,126)	(1,334)	(4,709)	(48)	(3,947)	**(30,147)**
At December 31, 2015	**2,064,654**	**975,945**	**186,939**	**301,019**	**38,552**	**114,536**	**3,681,645**
Accumulated depreciation and impairment							
At December 31, 2014	**(1,356,599)**	**(394,425)**	**(150,734)**	**(150,014)**	**(16,849)**	**(5,400)**	**(2,074,021)**
Charge for the year	(108,319)	(56,105)	(15,829)	(20,658)	(3,329)	–	**(204,240)**
Disposals	334,196	84,449	17,007	35,332	–	1,304	**472,288**
Impairment of property and equipment *(Note 27)*	(189,745)	(141,351)	(10,130)	(37,723)	–	7	**(378,942)**
Translation difference	4,659	3,947	787	2,165	31	2	**11,591**
At December 31, 2015	**(1,315,808)**	**(503,485)**	**(158,899)**	**(170,898)**	**(20,147)**	**(4,087)**	**(2,173,324)**
Net book value							
At December 31, 2014	**644,374**	**634,408**	**38,024**	**157,264**	**20,882**	**138,443**	**1,633,395**
At December 31, 2015	**748,846**	**472,460**	**28,040**	**130,121**	**18,405**	**110,449**	**1,508,321**

The movement in property and equipment for the year ended December 31, 2014 was as follows:

	Buildings and leasehold improve-ments	Restaurant equipment	Computer equipment and electronics	Office furniture and fixtures	Vehicles	Assets under construction	Total
Cost							
At December 31, 2013	**2,117,484**	**1,035,167**	**191,208**	**287,248**	**39,673**	**224,208**	**3,894,988**
Additions	–	30,906	–	–	–	436,040	**466,946**
Assets put into use	255,644	163,941	27,031	72,366	652	(519,634)	–
Disposals	(335,211)	(198,178)	(28,957)	(56,716)	(2,705)	(590)	**(622,357)**
Discontinued operation	(51,901)	(17,861)	(3,120)	(3,466)	–	–	**(76,348)**
Translation difference	14,957	14,858	2,596	7,846	111	3,819	**44,187**
At December 31, 2014	**2,000,973**	**1,028,833**	**188,758**	**307,278**	**37,731**	**143,843**	**3,707,416**
Accumulated depreciation and impairment							
At December 31, 2013	**(1,428,971)**	**(407,068)**	**(156,460)**	**(150,122)**	**(14,744)**	**(4,095)**	**(2,161,460)**
Charge for the year	(141,290)	(66,366)	(18,681)	(24,124)	(3,551)	–	**(254,012)**
Disposals	314,294	146,514	28,152	56,437	1,494	–	**546,891**
Impairment of property and equipment *(Note 27)*	(132,596)	(72,831)	(5,340)	(30,799)	–	(1,305)	**(242,871)**
Discontinued operation	38,633	7,415	2,742	1,411	–	–	**50,201**
Translation difference	(6,669)	(2,089)	(1,147)	(2,817)	(48)	–	**(12,770)**
At December 31, 2014	**(1,356,599)**	**(394,425)**	**(150,734)**	**(150,014)**	**(16,849)**	**(5,400)**	**(2,074,021)**
Net book value							
At December 31, 2013	**688,513**	**628,099**	**34,748**	**137,126**	**24,929**	**220,113**	**1,733,528**
At December 31, 2014	**644,374**	**634,408**	**38,024**	**157,264**	**20,882**	**138,443**	**1,633,395**

(All amounts are in thousands of Russian roubles, unless specified otherwise)

7. Property and equipment (continued)

As of December 31, 2015, certain items of property and equipment with a carrying value of RUB 26,309 were pledged as collateral against mortgage loan to the Group *(Note 19).*

Property and equipment was tested for impairment as part of cash generating units without goodwill as of December 31, 2015 as impairment indicators were in place. The Group recognised impairment losses of property and equipment for the year ended December 31, 2015, in the amount of RUB 378,942 as the recoverable amount of these assets is less than carrying amount at the same date. During the year ended December 31, 2014, the Group recognised impairment losses of property and equipment in the amount of RUB 242,871. No impairment was recognised for cash generating units with goodwill.

The accumulated impairment loss of property and equipment amounted to RUB 497,328 and RUB 339,183 as of December 31, 2015 and 2014, respectively. As of December 31, 2015 and 2014 gross carrying amount of fully depreciated property, plant and equipment that were still in use amounted to RUB 663,276 and RUB 518,278, respectively.

For the purpose of the impairment testing the Group assessed the recoverable amount of each cash generating unit (restaurant). The recoverable amount has been determined based on value-in-use calculation using cash flows projections based on the actual operating results and budgets approved by management and appropriate discount rate reflecting time value of money and risks associated with the cash generating units.

Cash flow projections cover a period of useful life of up to 10 years of the principal assets of each cash generating unit. Average growth rates used in cash flow projections vary from 1% to 6% depending on cash generating unit's country of operation and approximate country's expected Gross Domestic Product (GDP) growth for the projected period. The cash flow projections were discounted at the rate of 17% in Russian Rouble nominal terms. The calculation of the discount rate was based on Group's cost of financing and weighted average cost of capital (WACC).

8. Intangible assets

The movement in intangible assets for the year ended December 31, 2015 was as follows:

	Franchise rights	Exclusive rent rights	Trademarks	Software	Assets under construction	Total
Cost						
At December 31, 2014	**38,552**	**201,883**	**30,560**	**135,363**	**1,806**	**408,164**
Additions	3,366	–	–	11,294	–	**14,660**
Disposals	(6,195)	(74,399)	(66)	(1,968)	(1,806)	**(84,434)**
Translation difference	(226)	–	684	2,436	–	**2,894**
At December 31, 2015	**35,497**	**127,484**	**31,178**	**147,125**	**–**	**341,284**
Accumulated depreciation and impairment						
At December 31, 2014	**(27,678)**	**(172,517)**	**(29,833)**	**(122,805)**	**–**	**(352,833)**
Charge for the year	(2,004)	(5,775)	(226)	(6,938)	–	**(14,943)**
Disposals	4,960	74,213	66	1,967	–	**81,206**
Impairment of intangible assets (*Note 27*)	(580)	(8,322)	–	(731)	–	**(9,633)**
Translation difference	226	–	(559)	(2,442)	–	**(2,775)**
At December 31, 2015	**(25,076)**	**(112,401)**	**(30,552)**	**(130,949)**	**–**	**(298,978)**
Net book value						
At December 31, 2014	**10,874**	**29,366**	**727**	**12,558**	**1,806**	**55,331**
At December 31, 2015	**10,421**	**15,083**	**626**	**16,176**	**–**	**42,306**

(All amounts are in thousands of Russian roubles, unless specified otherwise)

8. Intangible assets (continued)

The movement in intangible assets for the year ended December 31, 2014 was as follows:

	Franchise rights	Exclusive rent rights	Trademarks	Software	Assets under construction	Total
Cost						
At December 31, 2013	**38,722**	**424,256**	**32,386**	**125,084**	**1,196**	**621,644**
Additions	2,323	–	–	6,230	610	**9,163**
Disposals	(3,067)	(209,686)	–	(1,197)	–	**(213,950)**
Discontinued operation	–	(9,454)	(2,089)	(814)	–	**(12,357)**
Translation difference	574	(3,233)	263	6,060	–	**3,664**
At December 31, 2014	**38,552**	**201,883**	**30,560**	**135,363**	**1,806**	**408,164**
Accumulated depreciation and impairment						
At December 31, 2013	**(26,026)**	**(352,859)**	**(29,661)**	**(105,967)**	–	**(514,513)**
Charge for the year	(2,270)	(11,543)	(375)	(5,020)	–	**(19,208)**
Disposals	3,067	209,686	–	1,170	–	**213,923**
Reversal of impairment of intangible assets *(Note 27)*	(2,905)	(22,753)	–	(7,453)	–	**(33,111)**
Discontinued operation	–	3,861	719	605	–	**5,185**
Translation difference	456	1,091	(516)	(6,140)	–	**(5,109)**
At December 31, 2014	**(27,678)**	**(172,517)**	**(29,833)**	**(122,805)**	–	**(352,833)**
Net book value						
At December 31, 2013	**12,696**	**71,397**	**2,725**	**19,117**	**1,196**	**107,131**
At December 31, 2014	**10,874**	**29,366**	**727**	**12,558**	**1,806**	**55,331**

Intangible assets were tested for impairment as of December 31, 2015 and 2014. During the year ended December 31, 2015 the Group recognised impairment loss of intangible assets in the amount of RUB 9,633 as the recoverable amount of these assets is less than carrying amount at the same date. For the year ended December 31, 2014 the Group recognised impairment loss of intangible assets in the amount of RUB 33,111.

The accumulated impairment loss of intangible assets amounted to RUB 41,315 and RUB 38,723 as of December 31, 2015 and 2014, respectively.

For the purpose of the impairment testing the Group assessed the recoverable amount of each cash generating unit (restaurant). The recoverable amount has been determined based on value-in-use calculation using cash flows projections based on the actual operating results and budgets approved by management and appropriate discount rate reflecting time value of money and risks associated with the cash generating units.

Cash flow projections cover a period of useful life of up to 10 years of the principal assets of each cash generating unit. Average growth rates used in cash flow projections vary from 1% to 6% depending on cash generating unit's country of operation and approximate country's expected Gross Domestic Product (GDP) growth for the projected period. The cash flow projections were discounted at the rate of 17% in Russian Rouble nominal terms. The calculation of the discount rate was based on Group's cost of financing and weighted average cost of capital (WACC).

(All amounts are in thousands of Russian roubles, unless specified otherwise)

9. Goodwill

The carrying amount of goodwill as of December 31, 2015 and 2014 was allocated among cash generating units (group of cash generating units) as follows:

	2015	2014
Pulkovo airport restaurants, Saint Petersburg, Russia	125,006	125,006
Combo Il Patio and Planet Sushi, Ekaterinburg, Russia	18,131	18,131
	143,137	**143,137**

The Group performed its annual goodwill impairment test in the years ended December 31, 2015 and 2014 there was no impairment of goodwill.

For the purpose of the impairment testing the Group assessed the recoverable amount of each cash generating unit (restaurant) to which allocated goodwill. The recoverable amount has been determined based on value-in-use calculation using cash flows projections based on the actual operating results and budgets approved by management and appropriate discount rate reflecting time value of money and risks associated with the cash generating units.

In regard to the assessment of value-in-use, the Group believes, that there is no reasonably possible change in a key assumptions, on which management has based its determination of the units recoverable amount that would cause the unit's carrying amount to exceed its recoverable amount.

The result of applying discounted cash flow models reflects expectations about possible variations in the amount and timing of future cash flows and is based on reasonable and supportable assumptions that represent management's best estimate of the range of uncertain economic conditions.

10. Investments in joint ventures and associates

The Group accounted for investments in joint ventures and associates under the equity method.

Umai joint venture

In February 2011 the Group entered into a joint venture agreement with Japan Centre Group Limited which operates Japan restaurants in the United Kingdom and other countries. On February 22, 2011, the Group acquired 50% of shares of Rosinter-Umai UK Limited for total consideration of 1 Great Britain Pound (47.32 Russian roubles at the exchange rate at February 22, 2011). Entire investment in this entity was impaired in the previous years due to accumulated loss. At the December 31, 2014 currying value of investment in joint venture was nil. The Group recognized share of profits in joint venture in amount of RUB 1,185 for the year ended December 31, 2015.

The movement in share of profit/(loss) of Umai was as follows:

	2015	2014
Accumulated loss at the beginning of the year	**(711)**	**(2,281)**
Share of profit for the year	1,896	1,879
Adjustment for the previous year	–	(309)
Accumulated profit/(loss) at the end of the year	**1,185**	**(711)**

(All amounts are in thousands of Russian roubles, unless specified otherwise)

11. Related parties disclosures

The following table provides the total amount of transactions that have been entered into with related parties for the relevant financial year.

Related parties	Purchases	Revenue and other gains	Long-term receivables due from related parties	Receivables from related parties	Payables to related parties
2015					
Entities under common control:					
RosCorp LLC (1)	122,739	3,408	–	–	12,495
Chicken Factory LLC (2)	75,493	4,413	–	–	9,217
Rostik Aero LLC (3)	15,322	96	–	–	2,558
Best Eastern Distribution LLC (4)	11,332	–	–	–	–
Loyalty Partners Vostok LLC (5)	10,577	3,058	–	1	8,531
Rostik Investment Group Inc. (6)	2,385	3,705	–	109,739	–
RIG Restaurants Ltd. (7)	–	–	–	67,462	–
Others	24,326	5,053	–	31,171	2,753
Total 2015	**262,174**	**19,733**	**–**	**208,373**	**35,554**
2014					
Entities under common control:					
RosCorp LLC (1)	154,916	4,716	–	321	744
Best Eastern Distribution LLC (4)	114,587	290	–	20,454	40
Chicken Factory LLC (2)	84,991	41	–	–	8,015
Legkaya Zhizn LLC (8)	27,052	–	–	–	–
Loyalty Partners Vostok LLC (5)	18,834	7,005	–	1,690	–
Rostik Aero LLC (3)	14,447	–	–	–	667
Rostik Investment Group Inc. (6)	6,585	154	–	84,388	11,644
RIG Restaurants Ltd. (7)	–	–	229	51,786	–
Others	22,054	2,116	–	19,975	5,087
Total 2014	**443,466**	**14,322**	**229**	**178,614**	**26,197**

(1) During 2015 and 2014, RosCorp LLC provided the Group with rent, transport and utility services.

(2) During 2015 and 2014, the Group purchased goods from Chicken Factory LLC.

(3) During 2015 and 2014, Rostik Aero LLC leased restaurant premises to the Group.

(4) During 2015 and 2014, the Group purchased equipment, goods and materials from Best Eastern Distribution LLC. The outstanding receivable balance as of December 31, 2014 represents advances for goods.

(5) The outstanding balances to Loyalty Partners Vostok LLC related to services under the "Malina" customer loyalty program provided to the Group. The ultimate controlling shareholder holds director position in Loyalty Partners Vostok LLC.

(6) The outstanding receivable balance as of December 31, 2014 and 2015 in amounts of RUB 84,388 and RUB 109,324, respectively, relates to the sale of companies Rosinter Polska and American Cuisine Warsaw to Rostik Investment Group Inc.

(7) The outstanding receivable balance as of December 31, 2014 and 2015 in amounts of RUB 51,786 and RUB 67,089, respectively, relates to the sale of company Aero Restaurants to RIG Restaurants Ltd.

(8) During 2014 the Group purchased goods from Legkaya Zhizn LLC.

(All amounts are in thousands of Russian roubles, unless specified otherwise)

11. Related parties disclosures (continued)

Loans receivable from / payable to related parties consisted of the following:

Related parties	Financial income	Financial expense	Short-term loans receivable from related parties	Long-term loans receivable from related parties	Short-term loans payable to related parties
2015					
Joint Ventures	3,776	–	–	8,206	–
Entities under common control	58	134	14,415	–	976
Total 2015	**3,834**	**134**	**14,415**	**8,206**	**976**
2014					
Joint Ventures	3,792	–	–	22,542	–
Entities under common control	374	205	15,304	–	1,073
Total 2014	**4,166**	**205**	**15,304**	**22,542**	**1,073**

As of December 31, 2015 and December 31, 2014 long-term and short-term loans from related parties were neither past due nor impaired.

As at December 31, the ageing analysis of short-term receivables from related parties is presented below:

	Total	Neither past due nor impaired	Past due but not impaired		
			< 3 months	3-6 months	> 6 months
2015	**208,373**	204,821	–	2,486	1,066
2014	**178,614**	157,840	16,038	1,421	3,315

Compensation to key management personnel

Key management personnel totaled 14 and 12 persons as at December 31, 2015 and 2014, respectively. Total compensation to key management personnel, including social taxes, was recorded in general and administrative expenses and consisted of the following:

	2015	2014
Salary	59,508	51,393
Performance bonuses	41	343
	59,549	**51,736**

The Group's contributions relating to social taxes for key management personnel amounted to RUB 10,957 and RUB 5,712 during the years ended December 31, 2015 and 2014, respectively.

(All amounts are in thousands of Russian roubles, unless specified otherwise)

12. Income tax

The Group's provision for income tax for the years ended December 31 is as follows:

	2015	2014
Current income tax charge	(11,173)	(11,065)
Adjustments in respect of current income tax of previous year	–	(5,218)
Deferred tax benefit	59,309	72,922
Income tax expense related to current pre-tax loss from discontinued operation *(Note 6)*	–	(291)
Total income tax reversal from continuing operations	**48,136**	**56,348**

Deferred taxes reflect the tax effects of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for tax purposes.

The tax effect of the temporary differences that give rise to the deferred tax assets and liabilities were as follows as of December 31, 2015:

	December 31, 2014	Differences from continuing operation	Translation difference	Other movements	December 31, 2015
Tax effect of deductible temporary differences					
Trade and other payables	114,183	63,197	(138)	–	177,242
Write-down of inventories to net realisable value	16,861	3,868	(57)	–	20,672
Carry forward of unused tax losses	56,744	201	–	–	56,945
Other	2,352	5,788	(3)	1,812	9,949
Total deferred tax asset	**190,140**	**73,054**	**(198)**	**1,812**	**264,808**
Tax effect of taxable temporary differences					
Property and equipment	–	(14,387)	1,392	–	(12,995)
Trade and other receivables	(49)	(30)	–	–	(79)
Other	(526)	672	1	–	147
Total deferred tax liability	**(575)**	**(13,745)**	**1,393**	**–**	**(12,927)**
Net deferred tax asset/(liability)	**189,565**	**59,309**	**1,195**	**1,812**	**251,881**

(All amounts are in thousands of Russian roubles, unless specified otherwise)

12. Income tax (continued)

The tax effect of the temporary differences that give rise to the deferred tax assets and liabilities were as follows as of December 31, 2014:

	December 31, 2013	Differences from continuing operation	Translation difference	Differences from discontinued operation	Deferred taxes disposed from discontinued operation	December 31, 2014
Tax effect of deductible temporary differences						
Trade and other payables	85,357	28,760	164	–	(98)	114,183
Write-down of inventories to net realisable value	10,383	6,684	330	9	(545)	16,861
Carry forward of unused tax losses	67,683	(10,867)	–	–	(72)	56,744
Other	3,838	(1,422)	–	(44)	(20)	2,352
Total deferred tax asset	**167,261**	**23,155**	**494**	**(35)**	**(735)**	**190,140**
Tax effect of taxable temporary differences						
Property and equipment	(39,861)	41,120	(2,942)	(15)	1,698	–
Trade and other receivables	(3,088)	2,990	4	2	43	(49)
Other	(10,312)	5,705	4,081	–	–	(526)
Total deferred tax liability	**(53,261)**	**49,815**	**1,143**	**(13)**	**1,741**	**(575)**
Net deferred tax asset/(liability)	**114,000**	**72,970**	**1,637**	**(48)**	**1,006**	**189,565**

The recognition and reversal of temporary differences, as presented in the tables above, primarily relates to accrued liabilities, tax losses available for carry forward provisions, to write inventory down to net realisable value and the depreciation of property and equipment in excess of the depreciation for tax purposes.

As of December 31, 2014, the Group recognised a deferred tax liability for the temporary differences associated with profit distribution in the amount of RUB 705.

As of December 31, 2015 and 2014, several subsidiaries had accumulated tax losses in the amount of RUB 284,725 and RUB 283,720, for which a deferred tax asset of RUB 56,945 and RUB 56,744, respectively, was recognised. Management expects that these tax losses will be used against future taxable income. This deferred tax asset may be utilised within 10 years.

(All amounts are in thousands of Russian roubles, unless specified otherwise)

12. Income tax (continued)

Below is a reconciliation of theoretical income tax at statutory income tax rates to the actual expense recorded in the Group's income statement:

	2015	2014
Loss before income tax from continuing operations	(439,752)	(190,950)
Loss before income tax from discontinued operations *(Note 6)*	–	(74,072)
Loss before income tax	**(439,752)**	**(265,022)**
Income tax reversal at Russian statutory income tax rate (20%)	87,950	53,004
Effect of differences in tax rates in countries other than the Russian Federation	16,491	37,352
Adjustment in respect of income tax of previous years	–	(5,218)
Tax on dividend income related to dividend declared by subsidiaries	(3,416)	(2,747)
Effect of unified tax on imputed income	(4,989)	(2,049)
Deferred tax benefit recognised for profit distribution	705	1,422
Utilization of previously unrecognized tax losses	–	19,628
Effect of non-deductible expenses	(5,981)	(37,086)
Effect of other non-temporary differences	(42,624)	(8,249)
Income tax reversal at the effective income tax rate	**48,136**	**56,057**
Income tax reversal reported in income statement	48,136	56,348
Income tax expense related to current pre-tax loss from discontinued operations	**–**	**(291)**

13. Inventories

Inventories consisted of the following as of December 31:

	2015	2014
Foods, beverages, liquors and tobacco	130,352	129,621
Utensils, paper goods and other items	52,890	62,653
	183,242	**192,274**
Write-down of inventories to net realisable value	(22,883)	(30,251)
Total inventories, at realizable value	**160,359**	**162,023**

During the years ended December 31, 2015 and 2014 the Group recognised the reversal of write-down of inventories to net realisable value amounted to RUB 6,933, and RUB 9,295, respectively, due to the fact that the slow-moving items were intended to be used in new restaurants.

(All amounts are in thousands of Russian roubles, unless specified otherwise)

14. Trade and other receivables

Receivables consisted of the following as of December 31:

	2015	2014
Trade receivables	101,453	124,245
Other receivables	55,225	340,884
	156,678	**465,129**
Allowance for doubtful accounts	(59,149)	(59,453)
Total receivables, net	**97,529**	**405,676**

Trade and other receivables are non-interest bearing and are generally on 30-90 days terms.

As at December 31, 2015 and 2014, trade and other receivables at nominal value of RUB 59,149 and RUB 59,453, respectively, were impaired and fully provided for. Movements in the provision for impairment of trade and other receivables were as follows:

	2015	2014
At December 31	**59,453**	**36,915**
Charge for the year	11,005	28,186
Amounts written off	(14,845)	(7,706)
Unused amounts reversed	–	(2,280)
Translation difference	3,536	4,338
At December 31	**59,149**	**59,453**

As at December 31, the ageing analysis of trade and other receivables is presented below:

		Neither past due nor	**Past due but not impaired**		
	Total	**impaired**	**<3 months**	**3-6 months**	**>6 months**
Trade receivables	66,953	29,429	16,789	8,843	11,892
Other receivables	30,576	12,009	7,686	6,832	4,049
2015	**97,529**	**41,438**	**24,475**	**15,675**	**15,941**
Trade receivables	89,129	31,042	38,397	14,174	5,516
Other receivables	316,547	286,926	10,474	5,730	13,417
2014	**405,676**	**317,968**	**48,871**	**19,904**	**18,933**

15. Advances paid

Advances paid consisted of the following as of December 31:

	2015	2014
Advances to suppliers	148,534	102,684
Advances to employees	3,054	8,025
	151,588	**110,709**
Allowance for doubtful advances paid	(13,439)	(7,964)
Total advances paid, net	**138,149**	**102,745**

(All amounts are in thousands of Russian roubles, unless specified otherwise)

15. Advances paid (continued)

As at December 31, 2015 and 2014, advances to suppliers at nominal value of RUB 13,439 and RUB 7,964, respectively, were impaired and fully provided for. Movements in the allowance for impairment of advances paid were as follows:

	2015	2014
At December 31	**7,964**	**12,268**
Charge for the year	6,227	1,452
Amounts written off	(243)	(3,334)
Unused amounts reversed	–	(2,572)
Translation difference	(509)	150
At December 31	**13,439**	**7,964**

16. Cash and cash equivalents

Cash and cash equivalents consisted of the following as of December 31:

	2015	2014
Cash at bank	52,801	28,539
Cash in hand	28,990	16,233
Cash in transit	17,796	24,935
Short-term deposits	2,009	904
Total cash and cash equivalents	**101,596**	**70,611**

17. Share capital

The authorised, issued and fully paid share capital of the Company as of December 31, 2015 and December 31, 2014 comprised 16,305,334 shares. The nominal value of each ordinary share is 169.70 Russian roubles.

On June 26, 2015 the Group sold 256,169 treasury shares to the third party at a price of 150.08 Russian roubles for total amount of RUB 38,445.

The total quantity and value of treasury shares of the Company held by the Group as of December 31, 2015 were 438,104 and RUB 260,667, respectively, as of December 31, 2014 – 694,273 and RUB 413,085, respectively.

(All amounts are in thousands of Russian roubles, unless specified otherwise)

18. Earnings per share

Earnings per share were calculated by dividing the net loss attributable to ordinary shareholders by the weighted average number of ordinary shares outstanding during the period.

	2015	2014
Net loss attributable to equity holders of the Company	(392,932)	(200,676)
Weighted average number of ordinary shares outstanding	15,743,006	15,611,061
Effect on dilution: share based payments	123,000	579,936
Weighted average number of ordinary shares adjusted for the effect of dilution	15,866,006	16,190,997
Loss per share attributable to equity holders of the Parent, basic, roubles	**(24.96)**	**(12.85)**
Loss per share attributable to equity holders of the Parent, diluted, roubles	**(24.77)**	**(12.39)**

19. Loans and borrowings

Long-term loans and borrowings	**2015**	**2014**
Russian roubles fixed rate 16.1% bank loans maturing within 2 years	600,000	1,803,547
Other loans and borrowings	26,309	32,623
	626,309	**1,836,170**
Less: current portion	(36,868)	(443,748)
Total long-term loans and borrowings	**589,441**	**1,392,422**

Short-term loans and borrowings	**2015**	**2014**
Russian roubles fixed rate 9.3% - 15.75% bank loans maturing within 12 months	1,275,000	30,000
Russian roubles Mosprime 1M plus 3.0% overdraft facility	–	70,484
Russian roubles fixed rate 17.0% overdraft facility	34,215	–
	1,309,215	**100,484**
Current portion of long-term loans and borrowings	36,868	443,748
Total short-term loans and borrowings	**1,346,083**	**544,232**

Loan covenants

Loan agreements include the following significant covenants:

- Financial debt to Earnings before interest, taxes, depreciation, impairment and amortization (EBITDA);
- Equity divided by total assets in accordance with IFRS;
- Outstanding balances of financial debt based on consolidated financial statements in accordance with IFRS;
- Outstanding balances of financial debt based on consolidated financial statements in accordance with Russian Generally Accepted Accounting Principles.

During the year ended December 31, 2015 management identified a possible non-compliance with bank covenants.

(All amounts are in thousands of Russian roubles, unless specified otherwise)

20. Liabilities to partners

The movements in liabilities to partners were as follows during the years ended December 31:

	2015	2014
At December 31	**19,389**	**34,829**
Increase/(decrease) in amounts due to partners *(Note 28)*	4,588	(5,163)
Payments to partners	(4,887)	(9,727)
Other non-cash settlements	(1,840)	(2,080)
Translation difference	(1,085)	1,530
At December 31	**16,165**	**19,389**

Analysed as to:

	2015	2014
Short-term portion	–	–
Long-term portion	16,165	19,389
Total liabilities to partners	**16,165**	**19,389**

21. Trade and other payables

Trade and other payables consisted of the following as of December 31:

	2015	2014
Trade creditors	624,239	494,165
Output VAT and other taxes payable	200,331	190,212
Advances received	143,519	123,716
Unused vacation provision	98,816	117,999
Accrued salaries	84,093	94,764
Interest payable to banks	12,642	8,283
Accrued and other liabilities	376,511	403,150
Total trade and other payables	**1,540,151**	**1,432,289**

Maturity profile of accounts payable is shown in Note 31.

22. Revenue

Revenue for the years ended December 31 consisted of the following:

	2015	2014
Revenue from restaurants	7,465,837	8,426,075
Franchise revenue	161,482	240,781
Sublease services	36,059	78,516
Other revenues	13,878	37,445
Total revenue	**7,677,256**	**8,782,817**

(All amounts are in thousands of Russian roubles, unless specified otherwise)

23. Cost of sales

The following expenses were included in cost of sales for the years ended December 31:

	2015	2014
Food and beverages	1,770,225	1,948,813
Payroll and related taxes	1,670,030	1,916,131
Rent	1,952,190	2,295,374
Laundry and sanitary control	213,775	256,438
Utilities	211,518	247,168
Materials	206,560	255,765
Restaurant equipment depreciation	193,655	241,209
Other services	124,089	156,641
Transportation services	120,458	120,867
Maintenance and repair services	88,921	129,413
Franchising fee	29,563	99,094
Sublease services cost	15,601	49,000
Other expenses	43,281	61,326
Total cost of sales	**6,639,866**	**7,777,239**

24. Selling, general and administrative expenses

The following expenses were included in selling, general and administrative expenses for the years ended December 31:

	2015	2014
Payroll and related taxes	521,398	666,543
Advertising	106,480	115,224
Rent	70,477	76,325
Other services	46,049	54,318
Depreciation and amortization	25,528	28,175
Transportation services	18,415	29,672
Financial and legal services	16,412	26,740
Utilities	14,070	18,236
Materials	8,696	11,215
Maintenance and repair services	8,379	8,889
Bank services	6,193	8,137
Laundry and sanitary control	504	472
Increase in the allowance for impairment of advances paid, taxes recoverable and receivables	5,458	28,154
Other expenses	62,637	65,229
Total selling, general and administrative expenses	**910,696**	**1,137,329**

25. Rent expenses

The following rent expenses were included in cost of sales and selling, general and administrative expenses for the years ended December 31:

	2015	2014
Rent premises minimum payment	1,777,337	2,245,924
Rent premises contingent payment	260,930	174,775
Total rent expenses	**2,038,267**	**2,420,699**

(All amounts are in thousands of Russian roubles, unless specified otherwise)

26. Other gains/losses

Gains and losses for the years ended December 31 consisted of the following:

	2015	2014
Write off of trade and other payables	9,797	9,002
Insurance compensation	6,681	–
Gain from disposal of subsidiaries	–	294,818
Other gains	14,380	6,305
Total other gains	**30,858**	**310,125**
Loss on disposal of non-current assets	43,771	66,431
Non-refundable VAT	5,441	14,612
Provision for contingent claims	2,226	2,345
Other losses	7,784	9,368
Total other losses	**59,222**	**92,756**

27. Impairment of assets

Loss from impairment of assets for the years ended December 31 consisted of the following:

	2015	2014
Loss from impairment of property and equipment *(Note 7)*	378,942	242,871
Loss from impairment of intangible assets *(Note 8)*	9,633	33,111
Total loss from impairment of assets	**388,575**	**275,982**

As of December 31, 2015 and 2014 the accumulated impairment loss of property and equipment and intangible assets amounted to RUB 538,643 and RUB 377,906, respectively.

28. Financial income/expenses

The following income/expenses were included in financial income/expenses for the years ended December 31:

	2015	2014
Interest income	6,511	6,136
Decrease in amounts due to partners *(Note 20)*	–	5,163
Total financial income	**6,511**	**11,299**

	2015	2014
Interest expense	272,916	193,754
Increase in amounts due to partners *(Note 20)*	4,588	–
Total financial expenses	**277,504**	**193,754**

(All amounts are in thousands of Russian roubles, unless specified otherwise)

29. Share based payments

On April 30, 2010 and later on the Group adopted an incentive plan (the "Plan") under which a number of executive employees and members of the Board of Directors (the "Participants") were granted cash settled phantom share options (the "Options"). The right to exercise the Options occurs in three installments of 1/3rd each and vests after 1, 2 and 3 years after the Plan adoption. Each installment is exercisable within 5 years upon vesting. Each part of the Plan adopted in certain year with certain exercize price is referred here as "Plan 2010", "Plan 2011", "Plan 2012" and "Plan 2013". The group intends to settle the first 1/3rd of the Plan 2010 in cash and the other 2/3rd of the Plan 2010, Plan 2011, Plan 2012 and Plan 2013 in equity, making use of its right to settle its obligation by issuance of treasury shares it holds for that purpose. The Group valued the cash-settled part of the Options and the Plan at the market price at the reporting date. The Group valued the equity-settled part of the options and the plan at the date of granting and did not revalue at December 31, 2015.

The value of the Plan is recognized in the financial statements during the vesting period as payroll expense and amounted to RUB 20 and reversal of RUB 15,756 during the year ended December 31, 2015 and 2014, respectively. Total number of outstanding Options was 117,000 and 123,000 at December 31, 2015 and December 31, 2014, respectively, out of which 117,000 and 105,000 were exercisable at the respective dates.

	SARP 2010	SARP 2011	SARP 2012	SARP 2013	Total
Outstanding, December 31, 2013	**97,000**	**129,500**	**277,385**	**335,901**	**839,786**
Granted	–	–	–	–	**–**
Exercised	–	–	–	–	**–**
Expired	(49,000)	(97,500)	(245,385)	(324,901)	**(716,786)**
Outstanding, December 31, 2014	**48,000**	**32,000**	**32,000**	**11,000**	**123,000**
Granted	–	–	–	–	**–**
Exercised	–	–	–	–	**–**
Expired	–	–	(3,000)	(3,000)	**(6,000)**
Outstanding, December 31, 2015	**48,000**	**32,000**	**29,000**	**8,000**	**117,000**

Program name	**Granting date**	**Vesting dates**	**Instalments**	**Excersisable**	**Weighted average floor price, US dollars**
SARP 2010	April 30, 2010	April 30, 2011, 2012, 2013	Equal, 1/3rd each	5 years from vesting of each instalment	10.50
SARP 2011	April 30, 2011	April 30, 2012, 2013, 2014	Equal, 1/3rd each	5 years from vesting of each instalment	19.50
SARP 2012	April 30, 2012	April 30, 2013, 2014, 2015	Equal, 1/3rd each	5 years from vesting of each instalment	5.16
SARP 2013	April 30, 2013	April 30 2014, 2015, 2016	Equal, 1/3rd each	5 years from vesting of each instalment	3.58

30. Commitments and contingencies

Operating environment

During 2014 and 2015 the Russian economy was negatively impacted by a decline in oil prices and ongoing political tension in the region and international sanctions against certain Russian companies and individuals. The political and economic crisis caused the depreciation of national currency, economic slowdown, deterioration of liquidity in the banking sector, and tighter credit conditions within Russia. Russia's credit rating was downgraded to below investment grade. The Rouble Interest rates have fluctuated significantly and as of 31 December 2015 the key rate of the Central Bank of Russia was at 11%.

These events may have a further significant impact on the Group's future operations and financial position, the effect of which is difficult to predict. The future economic development of the Russian Federation is dependent upon external factors and internal measures undertaken by the government to sustain growth, and to change the tax, legal and regulatory environment.

Management believes it is taking all necessary measures to support the sustainability and development of the Group's business under current conditions and economic environment. The future economic and regulatory situation and its impact on the Group's operations may differ from management's current expectations.

Litigation

The Group has been and continues to be the subject of legal proceedings and adjudications from time to time, none of which has had, individually or in the aggregate, a material adverse impact on the Group. Management believes that the resolution of all business matters will not have a material impact on the Group's financial position, operating results and cash flows.

Russian Federation tax and regulatory environment

The government of the Russian Federation continues to reform the business and commercial infrastructure in its transition to a market economy. Russian tax and currency legislation is subject to varying interpretations, and changes, which can occur frequently. Management's interpretation of such legislation as applied to the transactions and activity of the Group may be challenged by the relevant regional and federal authorities.

Recent events within the Russian Federation suggest that the tax authorities may be taking a more assertive position in their interpretation of the legislation and assessments and, as a result, it is possible that transactions and activities that have not been challenged in the past may now be challenged. As such, additional taxes, fines, penalties and interest may be assessed. Fiscal periods remain open to review by the authorities in respect of taxes for three calendar years preceding the year of review. Under certain circumstances, reviews may cover longer periods. However, the tax regime in Russia following the recent cases has become even less predictable. As of December 31, 2015 management believes that its interpretation of the relevant legislation is appropriate and that it is likely that the Group's tax position will be sustained.

Capital commitments

At December 31, 2015 and 2014 the Group had capital commitments of RUB 71,737 and RUB 105,488 respectively. These capital commitments principally relate to the construction of new restaurants.

Operating lease commitments

The Group entered into a number of short-term and long-term lease agreements which are cancellable by voluntary agreement of the parties or by payment of termination compensation. The expected minimum annual lease payables under these agreements amounted to RUB 1,330,873 and RUB 3,833,293, respectively.

31. Financial risk management objectives and policies

Financial instruments carried on the statement of financial position comprise loans given, trade and other payables, bank loans and liabilities to partners. The main purpose of these financial instruments is to raise finance for the Group's operations. The Group has various financial assets such as trade and other receivables, cash and short-term deposits, which arise directly from its operations.

Management of risk is an essential element of the Group's operations. The main risks inherent to the Group's operations include those related to market movements in interest rates, foreign exchange rates, credit risk and liquidity risk. The Group's risk management policies in relation to these risks are summarised below.

Interest rate risk

The Group's income and operating cash flows are substantially independent of changes in market interest rates. Trade and other receivables and payables are non-interest bearing financial assets and liabilities. The borrowings are usually exposed to interest rate risk through market value fluctuations of interest-bearing long-term and short-term credit facilities. Interest rates on the Group's debt finance are either fixed or variable. The majority of interest rates on long-term and short-term credit facilities of the Group are disclosed in Note 19. Changes in interest rates impact primarily loans and borrowings by changing either their fair value (fixed rate debt) or their future cash flows (variable rate debt). Management does not have a formal policy of determining how much of the Group's exposure should be to fixed or variable rate. However, at the time of rising new loans or borrowings management uses its judgment to decide whether it believes that fixed or variable rate would be more favorable to the Group over the expected period until maturity.

At December 31, 2015, if Mosprime 1M or internal bank rate of UniCredit Bank, JSC at that date had been 300 basis points lower/higher with all other variables held constant, effect on profit before tax for the year would have been RUB 1,281. At December 31, 2014, if Mosprime 1M or internal bank rate of UniCredit Bank, JSC at that date had been 300 basis points lower/higher with all other variables held constant, effect on profit before tax for the year would have been RUB 2,803.

The Group does not hedge its interest rate risk.

(All amounts are in thousands of Russian roubles, unless specified otherwise)

31. Financial risk management objectives and policies (continued)

Foreign currency risk

Foreign currency risk is the risk that fair value of future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Group's exposure to currency risk related to its US dollar denominated intercompany balances and external debts of its Russian subsidiaries.

The Group monitors the currency risk by following changes in exchange rates in currencies in which its intercompany balances and external debts are denominated. The Group does not have formal arrangements to mitigate its currency risk.

The table below shows the sensitivity to a reasonably possible change in the US dollar and Russian rouble exchange rates, with all other variables held constant, of the Group's profit before tax:

	As at December 31, 2015		**As at December 31, 2014**	
	Increase/ (decrease) in exchange rate	**Effect on profit before tax**	**Increase/ (decrease) in exchange rate**	**Effect on profit before tax**
US dollar / Russian rouble	25.0%	(17,800)	25.0%	(8,593)
US dollar / Russian rouble	(10.0%)	7,120	(10.2%)	3,509
Russian ruble / Kazakhstani tenge	10.7%	705	10.7%	388
Russian ruble / Kazakhstani tenge	(10.7%)	(705)	(10.7%)	(388)
US dollar / Belarusian ruble	20.0%	(95)	20.0%	(213)
US dollar / Belarusian ruble	(10.0%)	48	(10.0%)	106

The Group has no significant exposure to foreign currency risk since the majority of its US dollar denominated intercompany balances are short-term. The Group does not hedge its foreign currency risk.

Liquidity risk

The Group monitors its risk to a shortage of funds using a recurring liquidity planning tool. This tool considers the maturity of financial assets and projected cash flows from operations. The tables below summaries the maturity profile of the Group's financial liabilities, including principal amounts and interests according to contractual terms, at December 31, 2015 and 2014 based on contractual undiscounted payments.

(All amounts are in thousands of Russian roubles, unless specified otherwise)

31. Financial risk management objectives and policies (continued)

December 31, 2014	Less than 3 months	3-12 months	1 to 5 years	Total
Long-term and short-term loans and borrowings *(Note 19)*	221	745,429	1,516,543	**2,262,193**
Short-term loans due to related parties *(Note 11)*	–	1,073	–	**1,073**
Trade and other payables	905,437	161	–	**905,598**
Payables to related parties *(Note 11)*	10,447	15,750	–	**26,197**
Liabilities to partners *(Note 20)*	–	–	19,389	**19,389**
Total	**916,105**	**762,413**	**1,535,932**	**3,214,450**

December 31, 2015	Less than 3 months	3-12 months	1 to 5 years	Total
Long-term and short-term loans and borrowings *(Note 19)*	18,557	1,518,093	783,135	**2,319,785**
Short-term loans due to related parties *(Note 11)*	–	976	–	**976**
Trade and other payables	1,012,294	1,098	–	**1,013,392**
Payables to related parties *(Note 11)*	35,191	363	–	**35,554**
Liabilities to partners *(Note 20)*	–	–	16,165	**16,165**
Total	**1,066,042**	**1,520,530**	**799,300**	**3,385,872**

Credit risk

The Group is not significantly exposed to credit risk as the majority of its sales are on a cash basis. The Group's credit risk is primarily attributed to receivables from related parties and, trade and other receivables. The carrying amount of loans due from related parties and receivables, net of allowance for impairment, represents the maximum amount exposed to credit risk. Management believes that there is no significant risk of loss to the Group beyond the allowance already recorded.

The Group deposits available cash with several Russian banks. Deposit insurance is not offered to banks operating in Russia. To manage the credit risk, the Group allocates its available cash to a variety of Russian banks and management periodically reviews the credit worthiness of the banks in which such deposits are held.

(All amounts are in thousands of Russian roubles, unless specified otherwise)

31. Financial risk management objectives and policies (continued)

The maximum exposure to credit risk is equal to the carrying amount of financial assets, which is disclosed below:

	2015	2014
Trade and other receivables *(Note 14)*	97,529	405,676
Receivables from related parties *(Note 11)*	208,373	178,614
Long-term loans due from related parties *(Note 11)*	8,206	22,542
Short-term loans due from related parties *(Note 11)*	14,415	15,304
Long-term receivables due from related parties *(Note 11)*	–	229
Short-term loans	2,973	9,706
	331,496	**632,071**

As of December 31, 2015 short-terms loans receivable from third parties were neither past due nor impaired.

Fair value of financial instruments

At December 31, 2015 and 2014, the estimated fair values of financial assets and liabilities, including cash and cash equivalents, trade and other receivables, loans granted, short-term borrowings, long term bank loans, trade and other payables approximated their carrying values.

Capital management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

The Group manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders, or issue new shares or sell assets to reduce debt.

The capital structure of the Group consists of debt, which includes the borrowings disclosed in Note 19, cash and cash equivalents and equity attributable to equity holders of the parent, comprising issued capital, reserves and retained earnings.

32. Events after reporting period

In February-April 2016 existing credit facilities with UniCredit Bank JSC and Sberbank of Russia PJSC were prolonged to December 2018.