

## **INTEGRA: 2010 FINANCIAL RESULTS**











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### Consolidated Revenue 2010 – US\$ 793.7 MM Adjusted EBITDA (1) 2010 - US\$ 131.9 MM Adjusted EBITDA margin 2010 - 16.6%

### **Drilling, Workover & IPM**

#### US\$ 384.6 MM

- US\$ 63.7 MM
- **16.6%**

### **Key Services**

Adj. EBITDA margin

Revenue Adj. EBITDA

- Drilling
- Integrated Project Management
- Workover

#### Personnel (3)

2010

- Ca. 4,200 employees
- 19 active drilling rigs
- 87 workover crews

## **Operating Statistics**

### 2010

**Production Assets** 

### **Key Customers**

- 288 th meters drilled
- 3,352 workover operations









## SIBERIAN

### Technology Services (2)

- US\$ 190.9 MM
- US\$ 61.8 MM
- **32.4%**
- Drilling tools manufacturing
- Cementing
- Coil tubing
- Drill bit service

Directional drilling

- Well logging
- Rig servicing
- Ca. 3,700 employees
- 3 drilling tools production sites
- 11 cementing fleets
- 4 coil tubing units
- 12 directional drilling crews
- 38 well trained logging crews
- 1,103 cementing operations
- 238 coil tubing operations
- 256 wells completed with directional drilling
- service
- 366 downhole motors and 73 turbodrills produced







### **Formation Evaluation**

- US\$ 223.1 MM
- US\$ 39.1 MM
- **17.5%**
- 2D, 3D and 4D seismic surveys
- Seismic data processing and interpretation
- Transition zone seismic survevs
- Ca. 6,700 employees
- 30 seismic crews
- 4 data processing and interpretation facilities in Russia and Kazakhstan
- CIS assets of WesternGeco (Schlumberger)
- 625 th seismic shot points









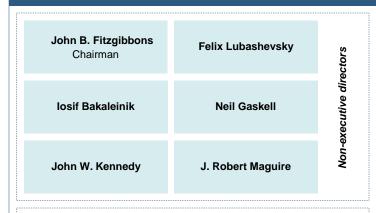
- (1) Adjusted EBITDA is calculated as profit (loss) from continuing operations before effects from business combinations, net finance expense, foreign exchange translation differences, income taxes, depreciation, amortization and impairment of assets, share-based compensation, share of results in associates, results from disposal of property, plant equipment, intangible assets and subsidiaries and non-controlling
- Following the sale of heavy drilling rig manufacturing and cementing and construction equipment manufacturing businesses, the Company discontinued reporting under the OFS Equipment Manufacturing segment and merged the results of operations of the remaining minor manufacturing assets with its Technology Services segment
- Personnel data as of December, 2010

Source: Company

### **CORPORATE GOVERNANCE**



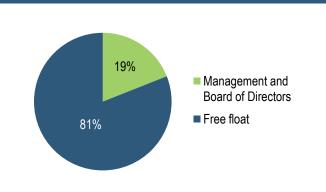
### Board of Directors



Antonio Campo CEO Yuri Baidoukov

Executive directors

### **Shareholder Structure**



### **Recent Strengthening of Management Team**

## Chief Executive Officer Antonio Campo

 Former President, Europe, CIS and Africa Oilfield Services, Schlumberger

Executive Vice-President Drilling, Workover & IPM **Jorge Lopez** 

 Former Senior IPM Operations Manager, North Africa, Schlumberger

## Chief Financial Officer Yuri Baidoukov

 Former Portfolio Manager, Mergers and Acquisitions, Schlumberger

Executive Vice-President
Technology Services
Pavel Kamsky

### Pavel Kamsky

Former CEO,
LLC VNIIBT – Burovoi
Instrument

Executive Vice-President Formation Evaluation

### **Christopher Einchcomb**

 Former Executive Vice-President, Exploration and Seismic Operations, TNK-BP

### **Corporate Committees**

### Board Level

Audit and Compliance Committee

Neil Gaskell

### **Compensation Committee**

Iosif Bakaleinik

#### **Nomination Committee**

John W. Kennedy

### Company Level

Operating Committee Antonio Campo Financial Committee Yuri Baidoukov Investment Committee Yuri Baidoukov

Contract Control

Dmitry Shulman

**Compliance Committee** 

Stephen Polakoff

Information Technology Committee

Stephen Polakoff

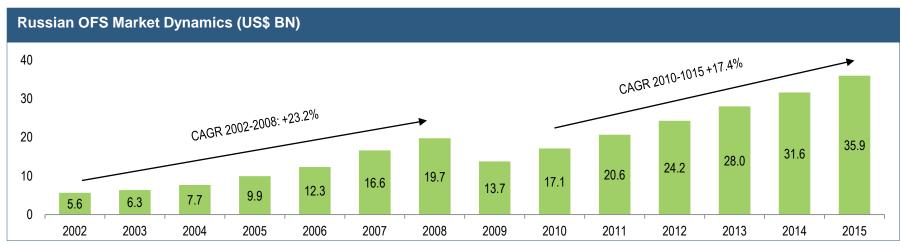
Organizational
Development
Committee
Dmitry Shulman

Source: Company

## RUSSIAN OILFIELD SERVICES MARKET









- The Russian OFS market grew strongly from US\$ 5.6 BN in 2002 to US\$ 19.7 BN in 2008 (CAGR of 23.2%), reflecting strong growth in price and volume as well as stronger rouble
- The decline in 2009 was driven by rouble devaluation, decline in volumes, as well as decline in prices in rouble terms
- Markets began to recover in 2010, resulting in better volumes of rendered services. Pricing was slow to recover due to existence of overcapacity in some services, which is expected to be resolved by the end of 2011
- Integra benefits from leading market positions in a number of its product lines, including Integrated Project Management (#1-2 in Russia), drilling tools production (#1 in Russia) and Formation Evaluation (seismic) (#2 in Russia and #1 in Kazakhstan)

### **KEY FINANCIAL HIGHLIGHTS**

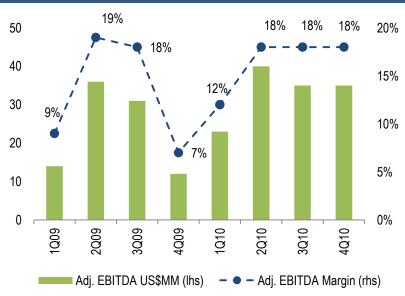


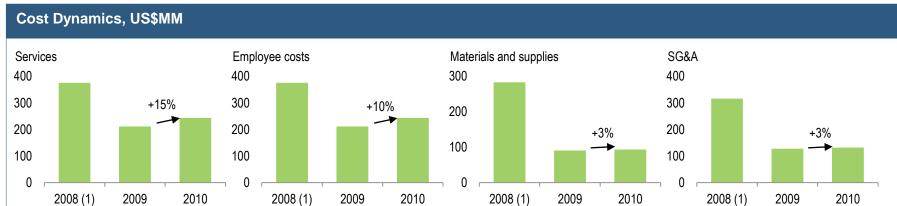


### **Key Financial Highlights, US\$MM**

	2008	2009 (1)	Chg, % 2009/ 2008	2009 (2)	<b>2010</b> <sup>(2)</sup>	Chg, % 2010/ 2009
Revenue	1,446	836	-42%	699	794	+13%
Operating profit	(193)	(76)	-60%	(54)	8	
Adj. EBITDA	162	109	-33%	94	132	+41%
Adj. EBITDA margin	11.2%	13.1%		13.4%	16.6%	
Loss from continuing operations				(94)	(36)	-62%
Net Loss	(272)	(119)	-56%	(119)	(43)	-64%
Operating Cashflow	135	118	-13%	118	53	-55%
Сарех	158	44	-72%	44	53	+21%

### Consolidated Adj. EBITDA and Margin



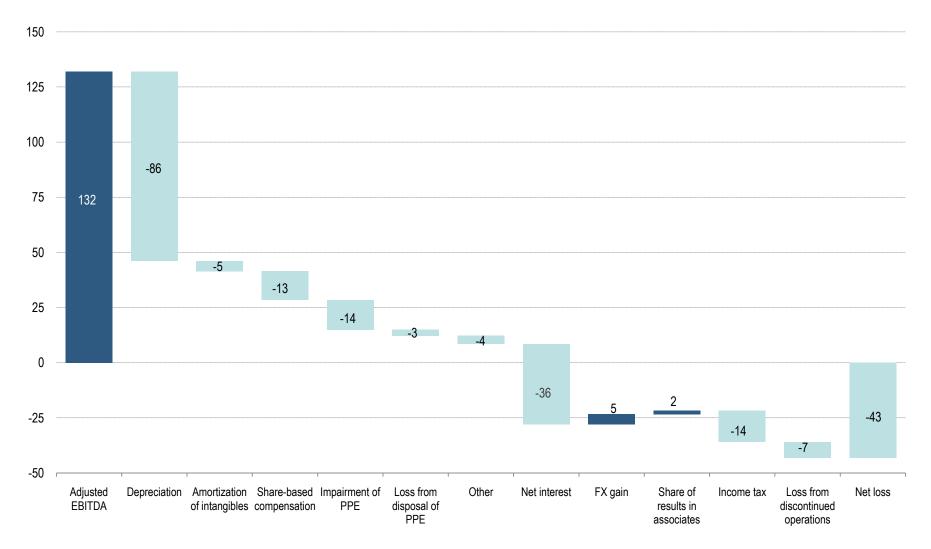


- (1) Including manufacturing assets divested in 2010
- (2) Excluding results from discontinued operations

# 2010 ADJUSTED EBITDA TO NET LOSS RECONCILLIATION

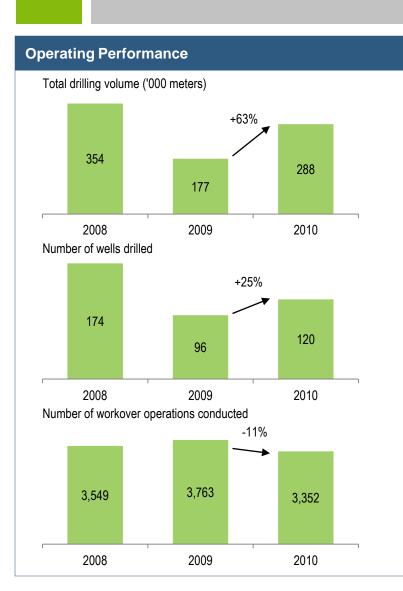












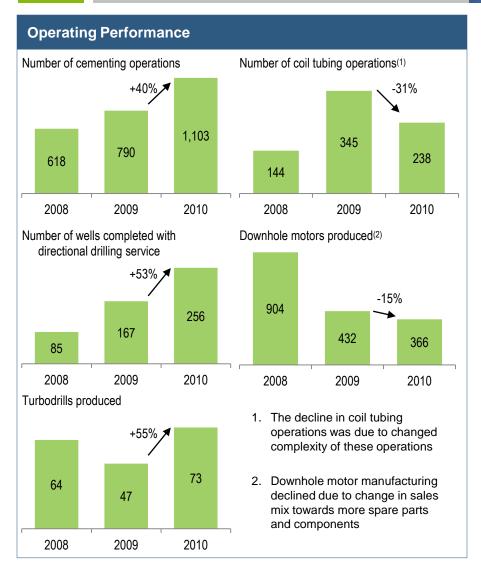


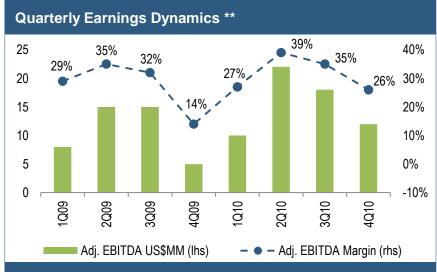
- Segment Revenue: ~ 48% of 2010 total Revenue
- Segment Adj. EBITDA: ~ 39% of 2010 total Adj. EBITDA
- Revenue increased due to increased volume of drilling services provided due to higher demand and stronger Ruble, which was partially offset by lower IPM and workover volumes
- Adj. EBITDA margin increased due to increased volume of operations triggered by higher demand and cost reduction resulting from implemented efficiency measures following major changes in the process management of the segment

### **TECHNOLOGY SERVICES \***









- Segment Revenue: ~ 24% of 2010 total Revenue
- Segment Adj. EBITDA: ~ 38% of 2010 total Adj. EBITDA
- Revenue increased due to increased demand for drilling tools, cementing, directional drilling and well logging services, especially for perforations, as well as stronger Ruble
- Adj. EBITDA margin increased due to higher volumes of operations and reduction in SG&A expenses

<sup>\*</sup> Following the sale of heavy drilling rig manufacturing and cementing and construction equipment manufacturing businesses, the Company discontinued reporting under the OFS Equipment Manufacturing segment and merged the results of operations of the remaining minor manufacturing assets with its Technology Services segment

<sup>\*\*</sup> Segment Adjusted EBITDA includes direct SG&A expenses which were previously allocated to corporate/holding company level

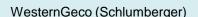
### FORMATION EVALUATION





### Seismic Joint Venture with WesternGeco (Schlumberger)





25%

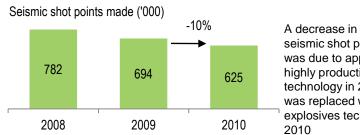
Land and transition zone seismic and data processing business in FSU

Exclusive partnership in Russia, Kazakhstan, Uzbekistan,

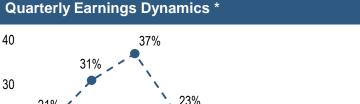
Turkmenistan and respective transition zone waters

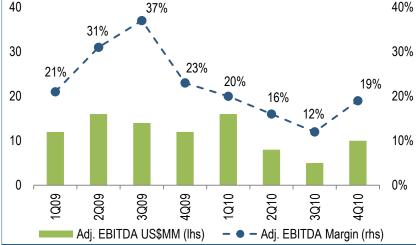
- Q-technology and Omega data processing software
- Transition zone technology/expertise

### **Operating Performance**



A decrease in the number of seismic shot points made was due to application of highly productive slip sweep technology in 2009, which was replaced with explosives technology in

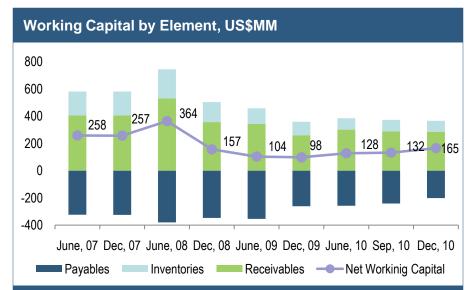


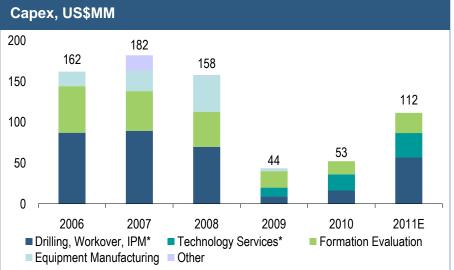


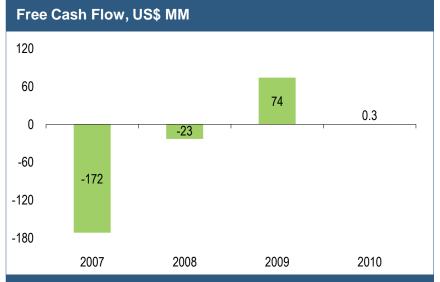
- Segment Revenue: ~ 28% of 2010 total Revenue
- Segment Adj. EBITDA: ~ 24% of 2010 total Adj. EBITDA
- Revenue increased due to stronger Ruble and growth in the volume of seismic surveys conducted in Russia, which was partially offset by a drop in volumes in Kazakhstan following the completion of large vibrator projects there
- Adj. EBITDA margin declined due to lower margins in Russia, replacement of large high-margin vibrator projects in Kazakhstan with lower-margin explosive projects and postponement of several projects in Russia until 2011

## CASH FLOW AND WORKING CAPITAL TRENDS









- In 2010 net cash generated from operating activities was US\$ 52.9 MM (vs. US\$ 117.5 MM in 2009) due to reduction in accounts payable
- 2010 free cash flow was US\$ 0.3 MM (vs. US\$ 74.0 MM in 2009) due to higher investment into fixed assets and working capital
- Capital expenditures for 2010 were US\$ 52.6 MM (vs. US\$ 43.5 MM in 2009)

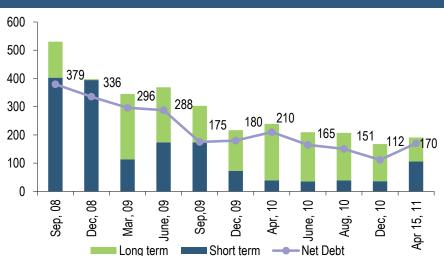
<sup>\*</sup> Capital expenditures are presented jointly for Drilling, Workover & IPM and Technology Services segments until 2009

### **DEBT PROFILE**

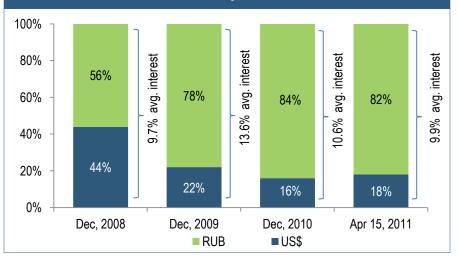




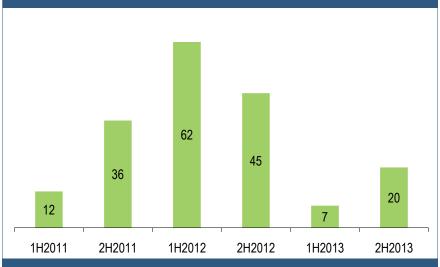




### **Debt Interest Cost and Currency Breakdown**



### **Debt Maturity Schedule, US\$MM**

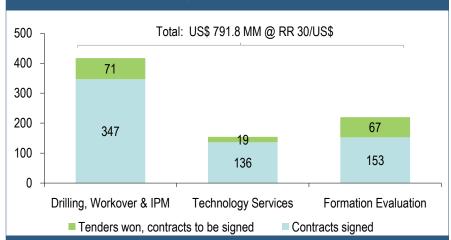


- Increase in net debt since December 31, 2010 was caused mainly by the following reasons: traditional Q1 seasonality effect of US\$35.6MM, use of cash allotted for buy back program of US\$15.6MM and FX effect of US\$7.1MM
- Both net debt/Adj. EBITDA and total debt/Adj. EBITDA ratios are in the range of 1.0x - 1.5x
- Average weighted interest cost is below 10%
- The Company is working on increase and extension of its rollover lines portfolio to further enhance financial flexibility

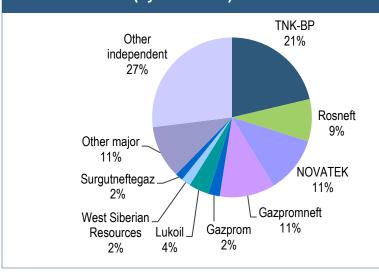
### **ORDER BOOK STATUS**



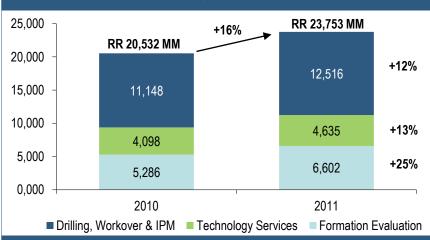
### **2011 Order Book as of April 18, 2011, US\$MM**



### 2011 Order Book (by Customer)



### Order Book 2011/2010 Comparison, RRMM



- Order book is up 16% in Rubles YoY
- Current 2011 order book already matches 2010 revenue
- Drilling, Workover & IPM segment orders are up 12% due to a pick-up in demand for drilling services which is partially offset by lower workover demand
- Technology Services segment orders are up 13% due to higher demand in cementing and directional drilling services supported by relatively stable demand for drilling tools
- Formation Evaluation segment orders are up 25% due to a pick-up in demand for seismic services in Russia, particularly during the summer season