

# **About Pharmstandard**



#### Pharmstandard at Glance

Market

Leading domestic pharmaceutical company in Russia (measured by sales) in 2009

- No1 pharma company overall in Russia
- No1 pharma company in the retail segment
- No1 domestic pharmaceutical company

Production

Modern and efficient manufacturing facilities

- 3 pharmaceutical production sites and 1 medical equipment and disposables plant
- Russian standards compliant facilities, 6 lines on Kursk are EU GMP compliant
- More than 200 pharmaceutical products, 86 products in the Vital and Essential List
- Capacity more then 1,35 billion packs

Sales & Marketing

Experienced sales force & Market leading brands

- 640 sales people
- 7 best selling local brands
- Launched more then 40 new products from 2004

Industry leading growth and profitability for 2009

**Financials** 

- Leading EBITDA (48% Organic) (40% with 3<sup>rd</sup> parties) & Gross profit (59 % Organic) (45.9% with 3<sup>rd</sup> parties) margins for 2009
- Total Sales of RUR 24 095 mln for 2009, representing 68% growth

#### Strategy

- 1. Promote our market-leading brands to drive sales growth and profitability
  - Focused promotion of major umbrella brands
  - Discontinue lower margin products (e.g. old traditional products, medical disposables)
- 2. Launch new products on a regular basis
  - Focus on new branded OTC products and generic prescription products
- 3. Expand sales and marketing effort
  - Increase "feet on the street", specialise sales force to improve efficiency of physician detailing
- 4. Grow through acquisitions and realize synergies
  - Entire companies, brands, trademarks, patents
- 5. Cooperation with leading pharmaceutical companies
- 6. Continue to actively control costs
  - Focus production at cost efficient facilities
- 7. Exploit opportunities arising from government funding of healthcare

Building the Nº1 pharmaceutical company in Russia



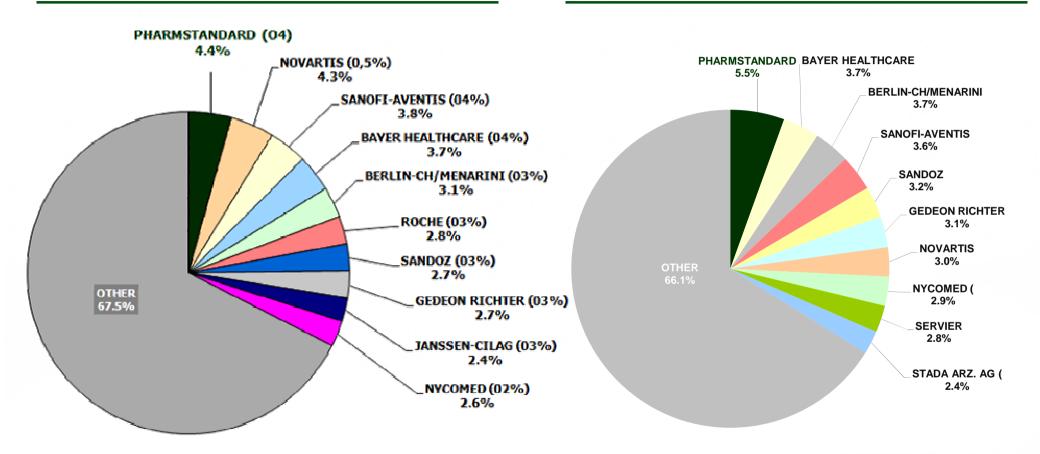
# Pharmstandard & Russian Market



## A Leader in the Russian pharmaceutical market by sales value in 2009

#### Market Share - Russian Market

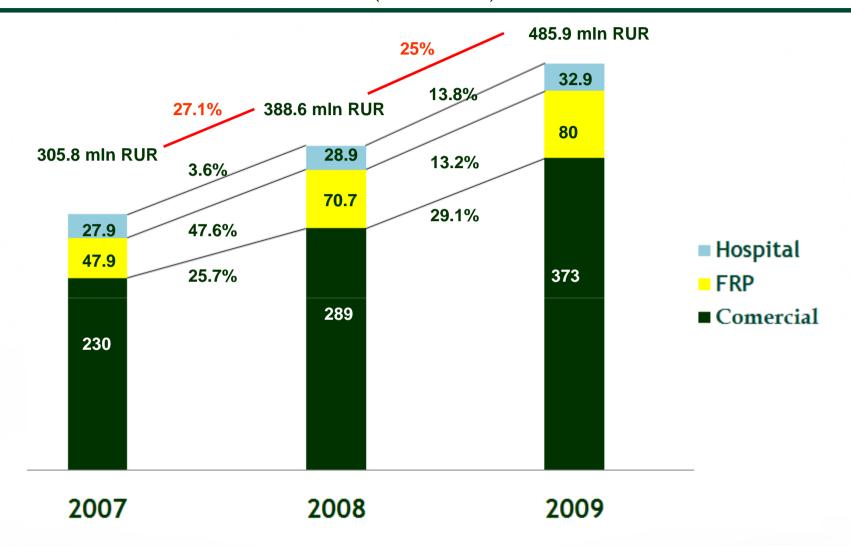
#### **Market Share - Retail Segment**



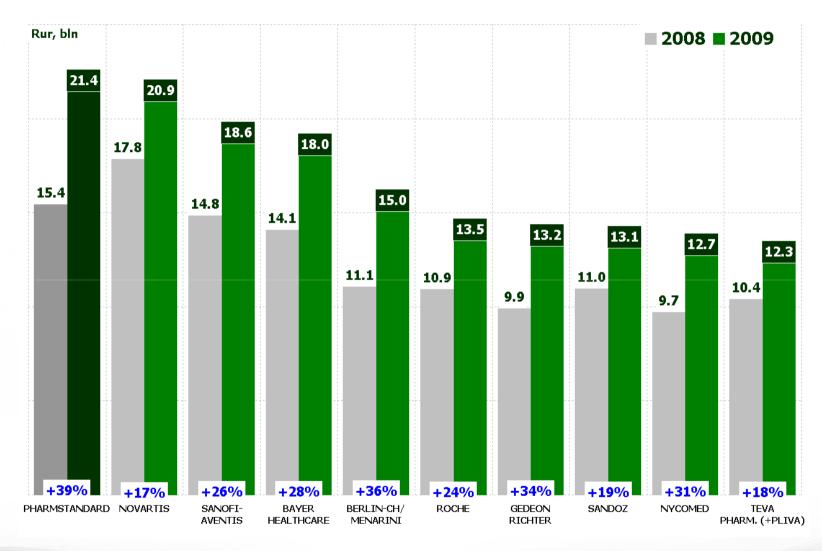
PHS increased market share in the commercial segment from 5.2% (2008) to 5.5.%(2009)



## Russian Pharmaceutical Market (mln RUR)



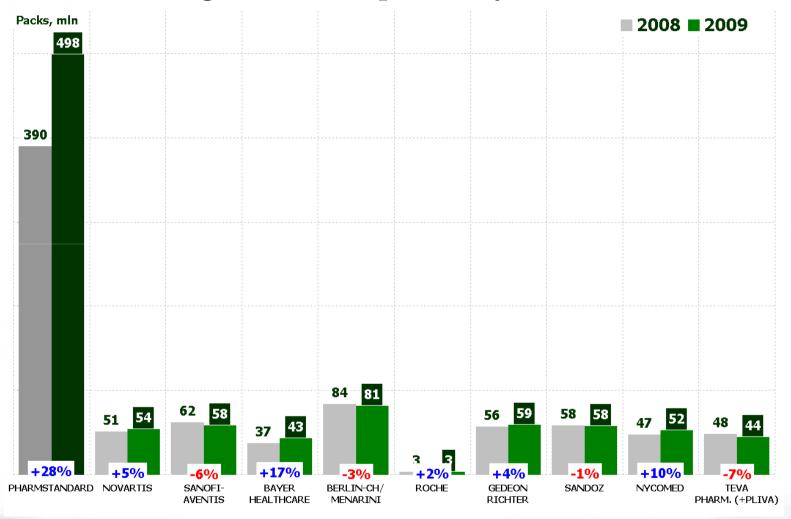
## TOP-10 sales 2009/2008 by value, bln RUR



Pharmstandard sales growth (in Retail Prices): +39%

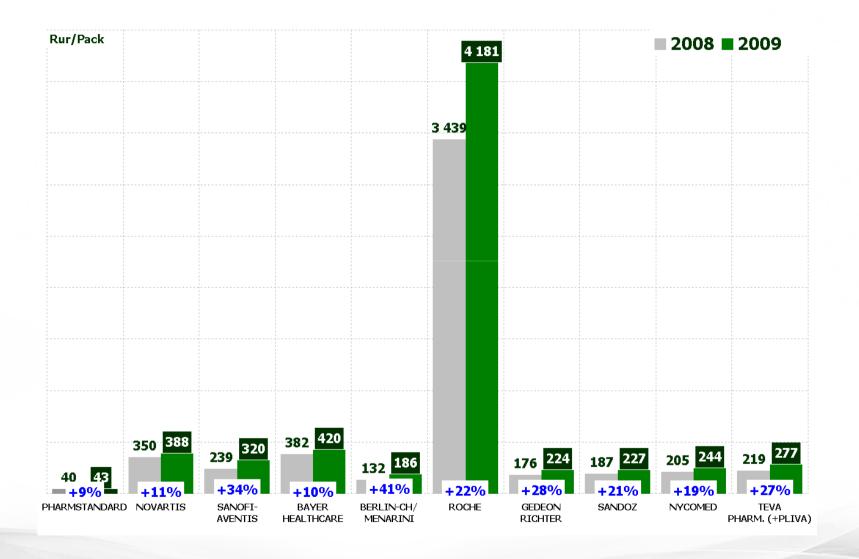


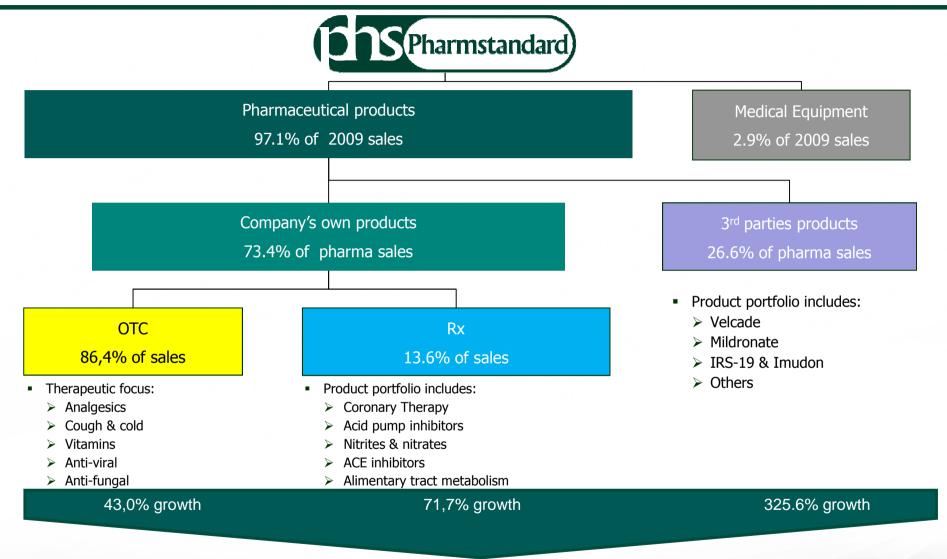
## Pharmstandard growth was stipulated by increase in volume (+28%)





## TOP-10 Average retail price dynamics 2009/2008, RUR

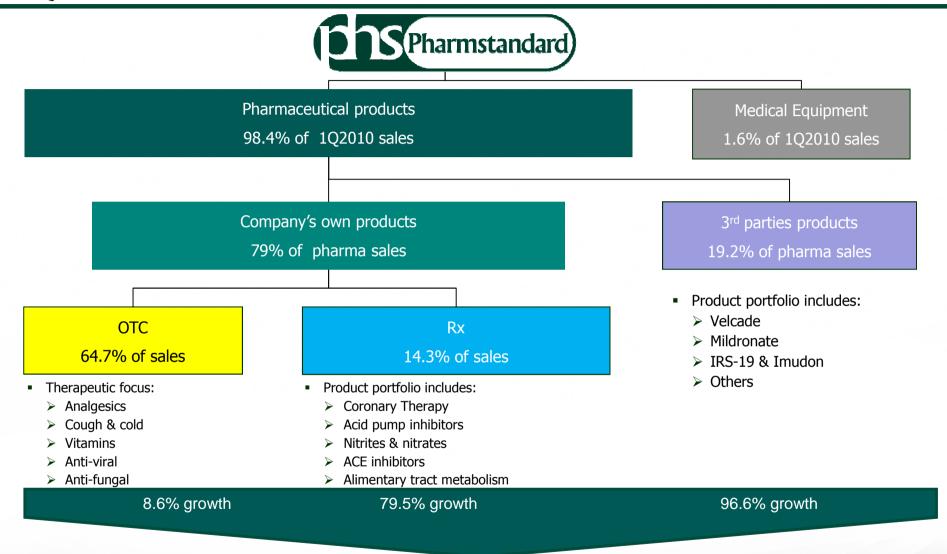




68.1% revenue growth in 2009 46% pharma revenue \*organic growth for 2009

Business & Financial Results Presentation for Investors 6/23/2010

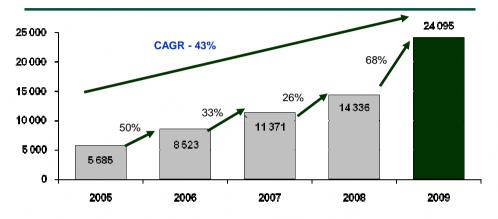




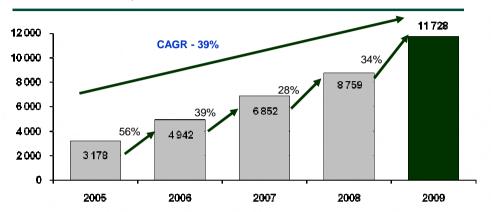
25.8% revenue growth in 1Q2010 16.7% pharma revenue \*organic growth for 1Q2010

**Б З** Фармстандарт

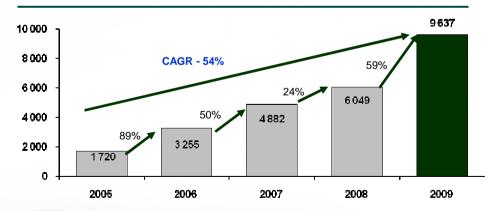
#### Revenue, RUR mln



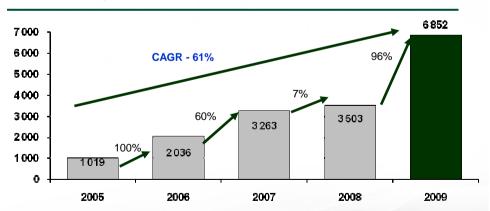
#### Gross Profit, RUR mln



#### EBITDA, RUR mln



#### Net Profit, RUR mln



Pharmstandard demonstrates growth from 2005 to 2009

# Best Selling Brands Q1 2010 (excluding 3rd parties products)

|               |     | 1                        | IQ 2010               |                        | 1                        | IQ 2009               |                        | Volume  | 10/09         | Sales  | 10/09  |
|---------------|-----|--------------------------|-----------------------|------------------------|--------------------------|-----------------------|------------------------|---------|---------------|--------|--------|
| Nº BRA        | .ND | Volume<br>(mln<br>packs) | Sales<br>(mln<br>RUR) | % of<br>total<br>sales | Volume<br>(mln<br>packs) | Sales<br>(mln<br>RUR) | % of<br>total<br>sales | Change  | 0/0           | Change | 0/0    |
| 1 Arbidol     |     | 11,9                     | 1 377                 | 30,4%                  | 10,4                     | 1 228                 | 31,8%                  | 1,455   | 14,0%         | 149    | 12,1%  |
| 2 Pentalgin   |     | 8,0                      | 448                   | 9,9%                   | 9,5                      | 494                   | 12,8%                  | -1,574  | -16,5%        | -46    | -9,2%  |
| 3 Complivit   |     | 4,2                      | 362                   | 8,0%                   | 4,8                      | 323                   | 8,4%                   | -0,624  | -13,0%        | 39     | 12,2%  |
| 4 Terpincod   |     | 1,5                      | 218                   | 4,8%                   | 0,9                      | 119                   | 3,1%                   | 0,642   | 75,3%         | 99     | 83,5%  |
| 5 Amixin*     |     | 0,5                      | 193                   | 4,3%                   | 0,3                      | 136                   | 3,5%                   | 0,150   | 47,0%         | 57     | 42,0%  |
| 6 Flucostat** |     | 1,5                      | 185                   | 4,1%                   | 1,3                      | 153                   | 4,0%                   | 0,202   | 15,6%         | 32     | 20,9%  |
| 7 Phosphogli  | V   | 0,5                      | 184                   | 4,1%                   | 0,4                      | 142                   | 3,7%                   | 0,100   | 23,2%         | 42     | 29,8%  |
| 8 Afobazol    |     | 0,9                      | 143                   | 3,2%                   | 0,8                      | 122                   | 3,2%                   | 0,089   | 10,8%         | 21     | 17,2%  |
| 9 Rastan      |     | 0,1                      | 127                   | 2,8%                   | 0,0                      | 16                    | 0,4%                   | 0,080   | 478,2%        | 111    | 710,8% |
| 10 Biosulin   |     | 0,2                      | 85                    | 1,9%                   | 0,1                      | 29                    | 0,7%                   | 0,101   | 164,5%        | 56     | 196,3% |
| TOP 10 tot    | al  | 29,2                     | 3 321                 | 73,4%                  | 28,6                     | 2 760                 | 71,4%                  | 0,621   | 2,2%          | 561    | 20,3%  |
| Other bran    | ds  | 129,8                    | 1 202                 | 26,6%                  | 140,8                    | 1 107                 | 28,6%                  | -10,945 | -7,8%         | 95     | 8,5%   |
| TOTAL SA      | LES | 159,0                    | 4 523                 | 100,0%                 | 169,3                    | 3 867                 | 100,0%                 | -10,324 | <b>-6,1</b> % | 655    | 16,9%  |

<sup>\*</sup> Amixin includes (No125 & No60)

<sup>\*\*</sup> Flucostat includes all forms (tablets & injections)

# Best Selling OTC Brands Q1 2010 (excluding 3rd parties products)

|                |           |                          | 1Q 2010               |                        | 1                        | Q 2009                |                        | Volume  | 10/09  | Sales 1 | 10/09  |
|----------------|-----------|--------------------------|-----------------------|------------------------|--------------------------|-----------------------|------------------------|---------|--------|---------|--------|
| N⁰             | BRAND     | Volume<br>(mln<br>packs) | Sales<br>(mln<br>RUR) | % of<br>total<br>sales | Volume<br>(mln<br>packs) | Sales<br>(mln<br>RUR) | % of<br>total<br>sales | Change  | 0/0    | Change  | 0/0    |
| 1 Arbio        | dol       | 11,878                   | 1 377                 | 37,2%                  | 10,422                   | 1 228                 | 36,0%                  | 1,455   | 14,0%  | 149     | 12,1%  |
| 2 Penta        | algin     | 7,975                    | 448                   | 12,1%                  | 9,550                    | 494                   | 14,5%                  | -1,574  | -16,5% | -46     | -9,2%  |
| 3 Com          | plivit    | 4,188                    | 362                   | 9,8%                   | 4,812                    | 323                   | 9,5%                   | -0,624  | -13,0% | 39      | 12,2%  |
| 4 Terpi        | incod     | 1,495                    | 218                   | 5,9%                   | 0,853                    | 119                   | 3,5%                   | 0,642   | 75,3%  | 99      | 83,5%  |
| 5 Fluco        | ostat*    | 1,500                    | 185                   | 5,0%                   | 1,275                    | 149                   | 4,4%                   | 0,226   | 17,7%  | 36      | 24,0%  |
| 6 Amix         | xin**     | 0,381                    | 165                   | 4,4%                   | 0,283                    | 125                   | 3,7%                   | 0,098   | 34,7%  | 40      | 32,2%  |
| 7 Afob         | azol      | 0,915                    | 143                   | 3,9%                   | 0,826                    | 122                   | 3,6%                   | 0,089   | 10,8%  | 21      | 17,2%  |
| 8 Coal         | activated | 21,971                   | 81                    | 2,2%                   | 16,411                   | 44                    | 1,3%                   | 5,560   | 33,9%  | 37      | 83,3%  |
| 9 Code         | elac      | 0,904                    | 79                    | 2,1%                   | 1,984                    | 218                   | 6,4%                   | -1,080  | -54,4% | -139    | -63,7% |
| <b>10</b> Corv | alol      | 13,664                   | 72                    | 1,9%                   | 13,447                   | 63                    | 1,9%                   | 0,217   | 1,6%   | 8       | 12,8%  |
| TOP            | 10 total  | 64,871                   | 3 129                 | 84,4%                  | 59,861                   | 2 885                 | 84,6%                  | 5,010   | 8,4%   | 244     | 8,5%   |
| Othe           | r brands  | 82,265                   | 576                   | 15,6%                  | 100,597                  | 527                   | 15,4%                  | -18,333 | -18,2% | 50      | 9,4%   |
| TOT            | AL SALES  | 147,135                  | 3 705                 | 100,0%                 | 160,458                  | 3 412                 | 100,0%                 | -13,323 | -8,3%  | 293     | 8,6%   |

<sup>\*</sup> Flucostat only tabs

<sup>\*\*</sup> Amixin only №125

# Best Selling Rx Brands Q1 2010 (excluding 3rd parties products)

|                     | 1Q 2010                  |                       | 1Q 2009                |                          |                       | Volume 10/09           |        | Sales 10/09 |        |        |
|---------------------|--------------------------|-----------------------|------------------------|--------------------------|-----------------------|------------------------|--------|-------------|--------|--------|
| Nº BRAND            | Volume<br>(mln<br>packs) | Sales<br>(mln<br>RUR) | % of<br>total<br>sales | Volume<br>(mln<br>packs) | Sales<br>(mln<br>RUR) | % of<br>total<br>sales | Change | 0/0         | Change | 0/0    |
| 1 Phosphogliv       | 0,529                    | 184                   | 22,5%                  | 0,429                    | 142                   | 31,1%                  | 0,100  | 23,2%       | 42     | 29,8%  |
| 2 Rastan            | 0,096                    | 127                   | 15,5%                  | 0,017                    | 16                    | 3,4%                   | 0,080  | 478,2%      | 111    | 710,8% |
| 3 Biosulin          | 0,163                    | 85                    | 10,4%                  | 0,062                    | 29                    | 6,3%                   | 0,101  | 164,5%      | 56     | 196,3% |
| 4 Combilipen        | 0,555                    | 57                    | 7,0%                   | 0,388                    | 37                    | 8,2%                   | 0,168  | 43,2%       | 20     | 52,9%  |
| 5 Cocarboxylase     | 1,228                    | 50                    | 6,1%                   | 0,382                    | 8                     | 1,8%                   | 0,846  | 221,5%      | 41     | 509,4% |
| 6 Pikamilon         | 1,023                    | 40                    | 4,9%                   | 1,037                    | 26                    | 5,8%                   | -0,013 | -1,3%       | 14     | 53,3%  |
| 7 Cyclodol          | 0,628                    | 31                    | 3,8%                   | 0,819                    | 33                    | 7,3%                   | -0,191 | -23,3%      | -2     | -6,9%  |
| 8 Amixin            | 0,088                    | 28                    | 3,5%                   | 0,036                    | 11                    | 2,5%                   | 0,052  | 143,9%      | 17     | 149,7% |
| 9 Renipril          | 0,538                    | 22                    | 2,7%                   | 0,433                    | 17                    | 3,7%                   | 0,105  | 24,3%       | 5      | 28,7%  |
| 10 Sulfocamphocaine | 0,544                    | 22                    | 2,7%                   | 0,357                    | 12                    | 2,6%                   | 0,187  | 52,5%       | 10     | 83,0%  |
| TOP 10 total        | 5,392                    | 645                   | 78,9%                  | 3,959                    | 331                   | 72,7%                  | 1,434  | 36,2%       | 314    | 94,9%  |
| Other brands        | 6,497                    | 172                   | 21,1%                  | 4,932                    | 124                   | 27,3%                  | 1,565  | 31,7%       | 48     | 38,5%  |
| TOTAL SALES         | 11,890                   | 817                   | 100,0%                 | 8,891                    | 455                   | 100,0%                 | 2,999  | 33,7%       | 362    | 79,5%  |

## Government Support of healthcare in frame of PHARMA 2020 strategy

#### **FRP**

- FRP was launched in 2005 and became one of the key market drivers. Stipulates free medication for certain social groups, such as physically handicapped and veterans.
- Budget 2010 increased by 10% up to 88 bln RUR

#### Regulations

- New approach to the price registration and regulation approved and implemented since 1/04/2010
- Obligatory GMP production facilities certification since January 2014
- 15% price preference for local producers in government procurement
- New law about pharmaceutical products approved by president and commence from 01/09/2010

#### Strategy 2020

- Ministry of Industry and Trade of the Russian Federation approved the concept of the Pharmaceutical Sector Development Strategy 2020.
  - This document outlines the guidelines for the adoption of the GMP standards and implementation of the import substitution programme.

## **Import Substitution**

- According to the Strategy 2020, by 2020, the share of local products in the Russian market shall reach 50%.
- In December 2008, Ministry of Industry and Trade of the Russian Federation issued Order No 427. 15% price preferences to Russian manufacturers until 31 December, 2010.
- Starting from 01/09/2010 no registration for API needed in line with new law

## Expected

#### results

- Starting from 2020 Domestic products consumption 50% of total market by value
- Share of innovation preparations on the market 60% of total market by value
- Increase of export by 8 times compared to 2008
- Provision of medicinal safety of the RF in compliance with the list of life-saving drugs
- Stimulation of domestic substances production sufficient for production of 50% of total drugs by value

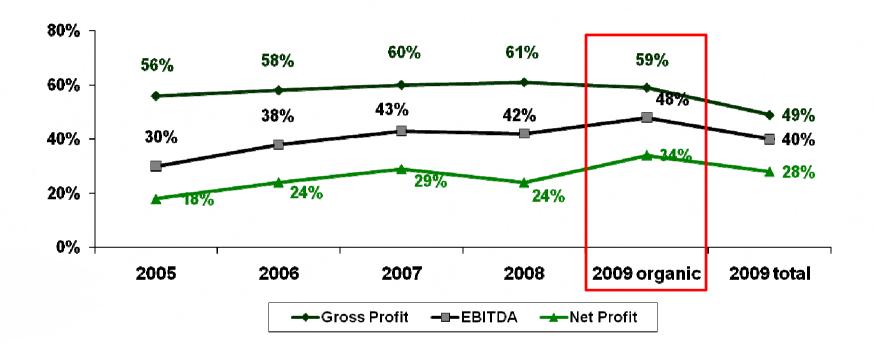


## 2009 Financial Results



## Strong Set of Margins

#### Pharmstandard keeps margins high from 2005 to 2009

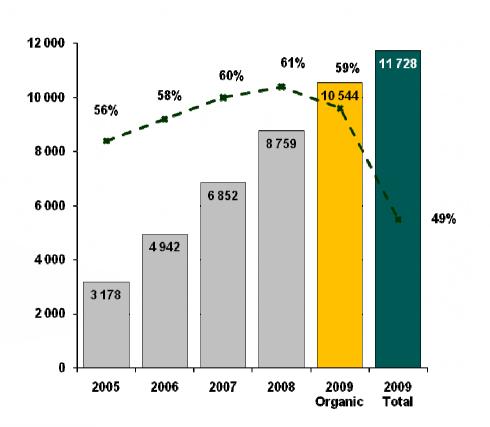


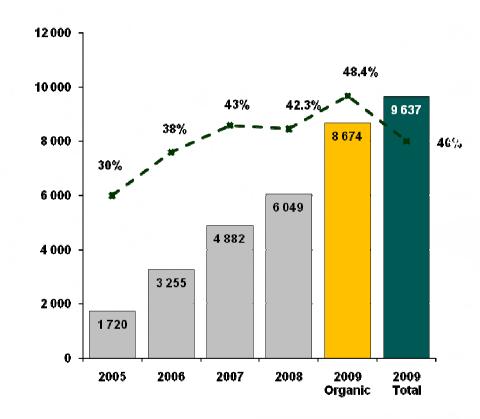


<sup>\*</sup> EBITDA is defined as profit for the accounting period before finance costs, income tax expense and depreciation and amortization and excluding foreign exchange gain or loss

<sup>\*\*</sup> ORGANIC - excluding Velcade, Mildronate, IRS-19& Imudon, others 3rd parties products.

Gross Profit EBITDA

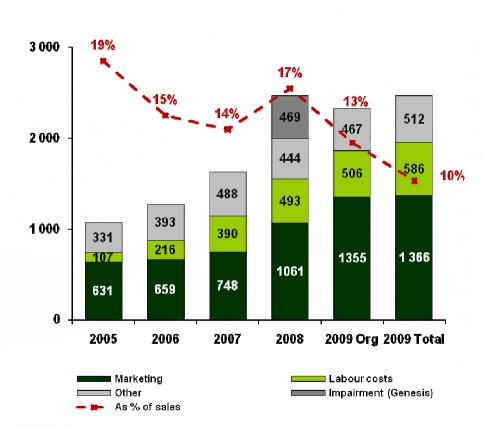




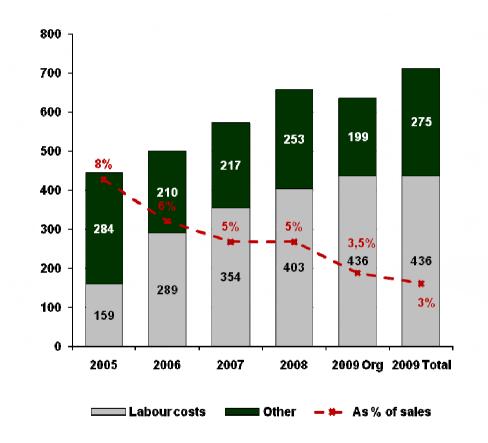
Gross profit growth organic 23%, total business 34% EBITDA growth organic 44%, total business 59%)

## Competitive Cost Structure

#### Selling and Distribution Costs



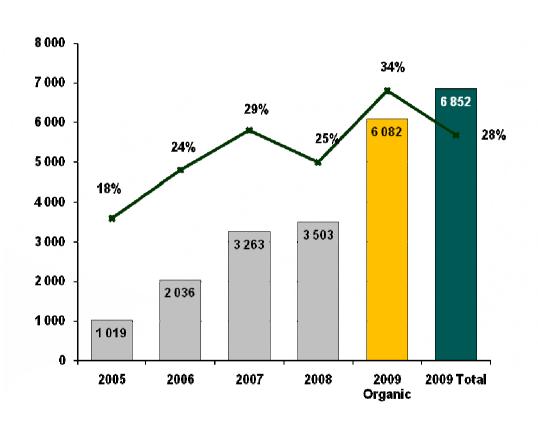
#### General and Administration Costs

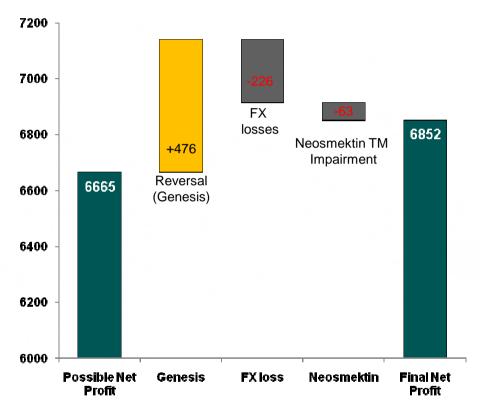


## **Attractive Profitability**

#### Net Profit dynamic

#### Net Profit analyses





Net profit growth for total business 96%, organically 75%

#### IFRS basis mln RUR

|   | 2009   | 2008   |
|---|--------|--------|
| Long-term assets                        | 9 848  | 10 264 |
| Trade receivables                       | 9 289  | 4 761  |
| Cash and cash equivalents               | 2 798  | 186    |
| Other assets                            | 4 288  | 2 999  |
| Total assets                            | 26 223 | 18 210 |
| Total equity                            | 19 696 | 12 614 |
| Trade and other payables and accruals   | 3 906  | 1 708  |
| Long-termborrowings and loans           | 392    | 761    |
| Current portion of long-term borrowings | 391    | 1 583  |
| Other liabilities                       | 1 838  | 1 544  |
| Total liabilities                       | 6 527  | 5 596  |
| Total equity and liabilities            | 26 223 | 18 210 |

#### Debt summary

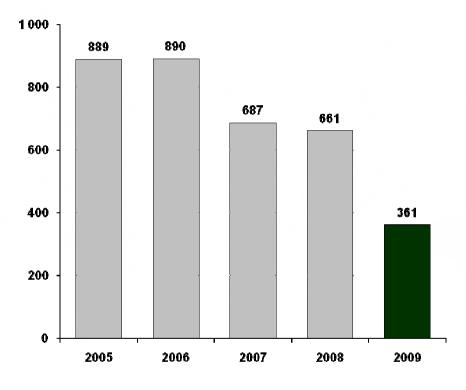
Syndicated borrowing organized by Citi in 2006 for Masterlek acquisitioin

Facility A: fully paid

Facility B: RUR 783mln (maturity Dec-2011)

Net debt: RUR 1 891mln (excluding cash & equivalents)

#### Capital Expenditure (PPE\*) mln RUR



\* - Tomsk, Kursk, Ufa

# R&D



Research & Development

## **Research & Development**

- Launching more than 10 new products every year
- In 2004-2009, the company launched more than 40 new preparations
- Portfolio expansion is based on the production of high quality generics at user friendly-prices and development of innovative formulations
- Close cooperation with the leading Russian research centers
- All new formulations undergo rigorous preclinical and clinical studies in compliance with the requirements of applicable international and national regulations
- Support for medical research centers
- Supplying practicing doctors with reliable scientific information and teaching resources required for the improvement of the healthcare quality.



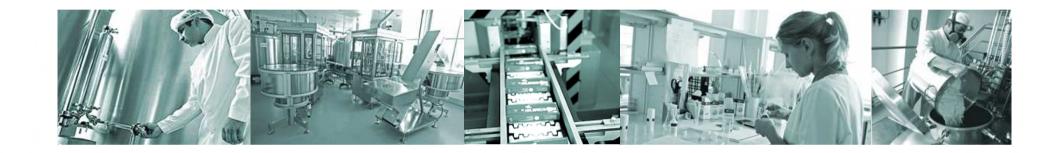




| Product               | Form           | Pharmaceutical group                   |
|-----------------------|----------------|--|
| Complivit Anti-stress | tablets        | A11A - multivitamins with minerals     |
| Complivit Shining     | tablets        | A11A - multivitamins with minerals     |
| Complivit Diabetes    | tablets        | A11A - multivitamins with minerals     |
| Codelac Broncho       | tablets        | R05D - antitussives                    |
| Magnelis B6           | tablets        | A12C - other mineral supplement        |
| Cinocap               | aerosol, cream | Antifungal, antibacterial preparations |
| Phosphogliv Forte     | capsules       | Hepatoprotective agent                 |

| Product                              | Form            | Pharmaceutical group                    |  |  |  |
|--------------------------------------|-----------------|---|--|--|--|
|                                      |                 |   |  |  |  |
| Complivit Trimestrum                 | tablets         | Multivitamins and minerals for pregnant |  |  |  |
| Complivit Ca D3 Forte                | chewing tablets | Multivitamins and minerals              |  |  |  |
| Complivit multivitamins for children | powder          | Multivitamins and minerals              |  |  |  |
| Complivit Active                     | chewing tablets | Multivitamins and minerals              |  |  |  |
| Complivit Women 45+                  | tablets         | Multivitamins and minerals              |  |  |  |
| Codelac Broncho                      | syrup           | Antitussives                            |  |  |  |
| Pentalgin (codeine free)             | tablets         | Analgesic                               |  |  |  |

# **Collaboration projects**



# Based on the example project GENERIUM

#### **GENERIUM**

founded by two Russian pharmaceutical companies "LEKKO" and "PHARMSTANDARD" in 2009 order to establish modern biotechnological R&D center and production facilities to develop and produce modern biopharmaceutical products.

Targets: to cover demand of Russian population in modern biopharmaceutical products with attractive price to diagnose and treat serious and social diseases as:

- Hemophilia
- Tuberculosis
- Multiple sclerosis
- Oncology diseases
- Human growth hormone deficit
- Myocardial infarction
- Insult



## Project idea

#### Project idea:

- **Territory** 70 hectares in central region (80 km from Moscow)
- **Buildings and production facilities** 4500 sq. m.
- **Employees** 150 scientists with experience in R&D in biotechnology, chemistry, pharmacology and other scientific areas
- **Residential area** more than 10 000 sq. m. with all necessary infrastructure for 600 people.
- Investment planned USD 33 mln
- Project completion 2010

#### Production already started for:

- Rastan® (API)- human growth hormone
- **Neupomax**®(**API**) filgrastim
- Diaskintest® tuberculosis diagnosis
- Coagil VII coagulation factor VII



## Main objects

#### **R&D** center

- biopharmaceutical products research and development
- collaboration with leading local scientific academic centers
- scientists with big pharma experience
- organization of local / international scientific board member

#### **Production facility**

- modern GMP facility for biopharmaceutical products
- current manufacturing facility for launched recombinant products
- additional manufacturing facility for R&D products (>7000 sq.m.)





## **GENERIUM** - strategic biopharmaceutical alliance



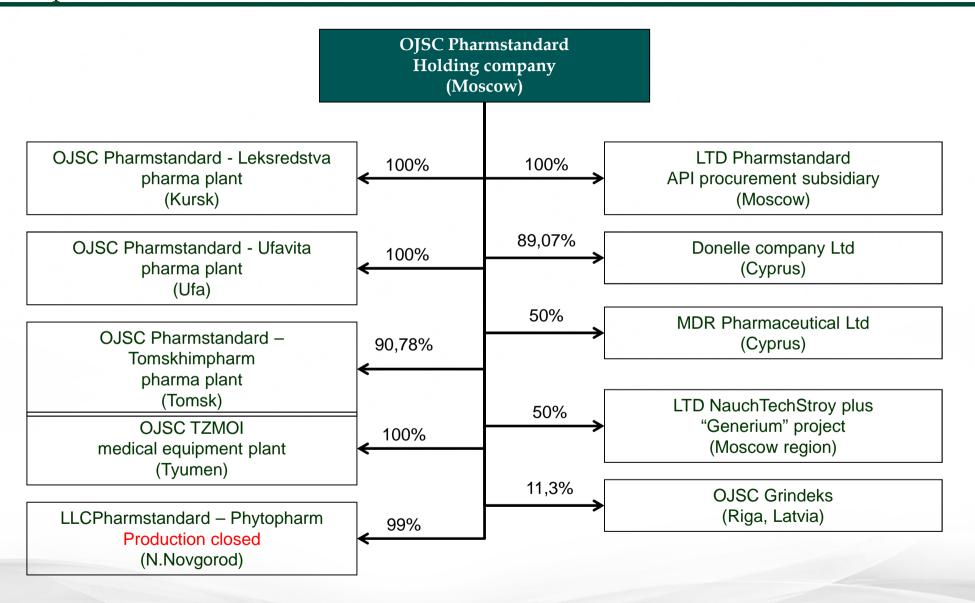




- LEKKO Russian pharmaceutical innovative company specialized in R&D and production of biopharmaceutical products
- More than 280 employees including 50 scientists
- Experience in long term R&D project with successful launch and commercialization of the finish product
- Product portfolio includes such products as probiotics, antibiotics, antiviral and others
- Role in the project:
- R&D function
- Preclinical studies
- Production

- PHS the largest Russian pharmaceutical company with 4 pharmaceutical plant and 1 plant of medical equipment and disposables
- More than 5000 employees
- More than 200 products, about 90 products included into "V&E" list
- Production capacity exceeds 1.35 bln packs per year in different formulation
- Lanched more than 40 new products in 2004-2009. Including Biosulin human insulin, Rastan human growth hormone.
- Role in the project:
- Clinical studies
- Registration
- Sales & Marketing
- Distribution

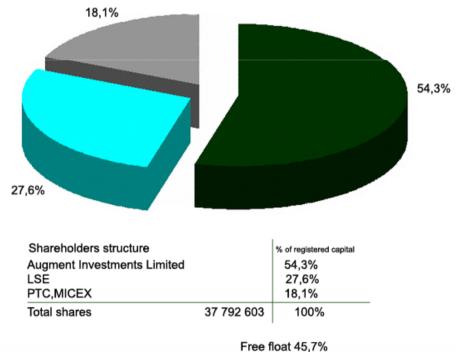
## Corporate structure



## Shareholders structure of OJSC Pharmstandard

Pharmstandard became a public company in 2007 by offering to the public 25.0% of its share capital in the form of GDR during the Initial Public Offering (IPO) on the London Stock Exchange (LSE) and 18.3% of its share capital in the form of ordinary shares on two local stock exchanges (RTS, MICEX).

In May 2008, the major Pharmstandard shareholder, Augment Investments Limited, placed 2.5% of JSC Pharmstandard share capital in the form of GDR at the market price.





#### **Investor Relations**

Our company regards openness and business transparency as important competitive advantages. With these principles in mind, Pharmstandard has developed investment management philosophy aimed at facilitating stable growth in share capital and good returns on investment.

Company Management and Investor Relations Department are open to dialogue and always ready to help you with understanding of the Company's processes, plans, developments and financials.

Investor Relations department is always glad to answer you questions. Any feedback is highly appreciated.



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