# **Investor Meetings, October 2006**

Rostelecom Investor Presentation

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Certain statements in this presentation are "forward-looking statements" within the meaning of the U.S. federal securities laws and are intended to be covered by the safe harbors created thereby.

These forward-looking statements are subject to risks, uncertainties and other factors, which could cause actual results to differ materially from those expressed or implied by these forward-looking statements.

These risks include the risk of changes the Company's operations and business prospects, the general financial and economic circumstances, relating to regulation of the Russian telecommunications industry and the Russian legislation; the competition and other risks.

For a more detailed discussion of these and other factors, see the Company's Annual Report on Form 20-F for its most recently completed fiscal year and the Company's other public filings with The U.S. Securities and Exchange Commission. Many of these factors are beyond the Company's ability to control or predict. Given these and other uncertainties, the Company cautions not to place undue reliance on any of the forward-looking statements contained herein or otherwise.

The Company does not undertake any obligation to release publicly any revisions to these forward-looking statements to reflect events or circumstances after the date hereof or to reflect the occurrence of unanticipated events, except as maybe required under applicable the U.S. federal securities laws.



# **Rostelecom at a Glance**

	Key Facts	Revenue Breakdown
$\checkmark$	Rostelecom owns and operates nationwide digital trunk network	
✓	In all Russian regions Rostelecom provides fixed-line DLD and ILD services to end-customers	Revenue breakdown by service*
~	Rostelecom acts as a "carriers' carrier" in the Russian market, interconnecting local public operators' networks into a single national network	Other 23% Jncoming
✓	51% of voting shares owned by the state controlled holding company Svyazinvest	ILD 10% Outgoing ILD
✓	Shares traded on NYSE, LSE, RTS, MICEX	23%
~	Market capitalization: USD 4.18 billion	

\* In accordance with 2005 FY IFRS results



Nationwide Network Underpins Rostelecom's Competitive Market Position

**Developed trunk network underlies the Company's competitive advantages** 

Most extensive and sophisticated network infrastructure among Russian operators

- ✓ almost 200,000 km in length
- $\checkmark\,$  points of presence across entire Russian Federation
- ✓ points of presence in London, Stockholm and Frankfurt
- ✓ 94% digitalized in channel-kilometers
- ✓ 100% digitalized in switching capacity



Rostelecom has built the most advantageous technological position for providing long-distance services under the new regulatory requirements

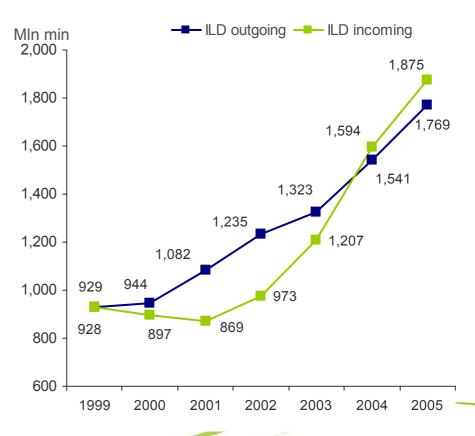


### **Continued Traffic Growth on Rostelecom's Network**

Rostelecom's domestic long-distance (DLD) traffic dynamics

MIn min 9,347 9,500 9,094 8,500 8,220 7,500 7,136 6,500 6,179 5,500 4,960 4,500 3,915 3,500 1999 2000 2001 2002 2003 2004 2005

Rostelecom's international long-distance (ILD) traffic dynamics



✓ DLD traffic growth of 3-7% p.a.

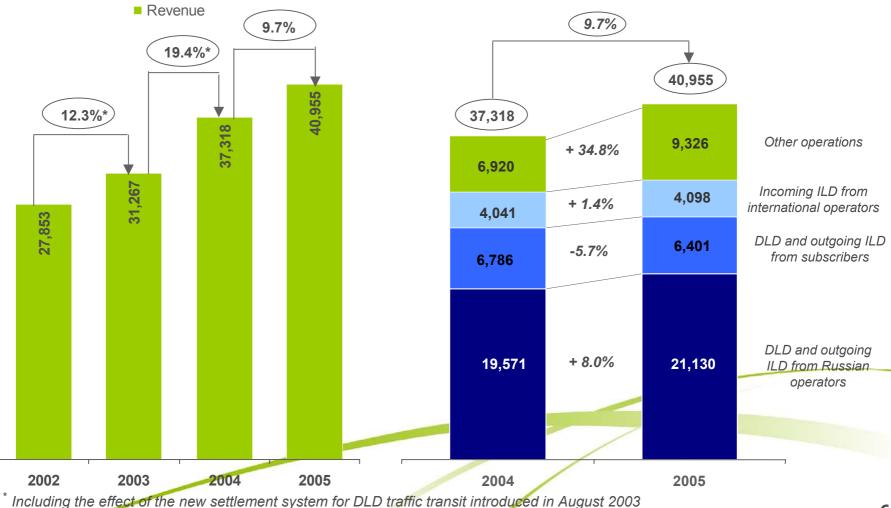
 Incoming ILD traffic growth at 15-20% p.a., outgoing ILD – at 10-15% p.a.



## Rostelecom's Top-Line Growth Strategy Is Yielding Results

Total revenue (IFRS), RUR min

Revenue (IFRS) by segment, RUR mIn



### Change in Rostelecom's Market Status: Getting Direct Access to End-Users throughout Russia

	Rostelecom's market presence until 2006: primarily wholesale operator	Rostelecom's market presence from 2006: major Russian LD retail operator
End-users market	<ul> <li>Direct long-distance service provider in Moscow</li> <li>Provider of DLD and ILD services to MGTS' subscribers only</li> <li>Provider of channel capacity to Russian corporate clients</li> </ul>	<ul> <li>Direct long-distance service provider in all Russian regions</li> <li>Provider of DLD and ILD services to subscribers of local network operators throughout Russia</li> <li>Provider of channel capacity to Russian corporate clients</li> </ul>
Russian operators' market	<ul> <li>Nationwide carrier's carrier and capacity provider</li> <li>Primarily provider of DLD and outgoing ILD traffic transit service to operators</li> <li>Provider of channel capacity to operators</li> </ul>	<ul> <li>Nationwide carrier's carrier and capacity provider</li> <li>Primarily provider of channel capacity to operators</li> <li>Provider of traffic transit services</li> </ul>
International operators' market Provider of incoming ILD traffic transit and termination, non-switched int channel capacity		
Other markets	Provider of equipment servicing	g, intelligent network services etc.



**Evolving Rostelecom's Business Model to Seize Opportunities in Liberalized Market Environment** 

	Until 2006 – primarily wholesale LD operator	From 2006 – primarily retail LD operator
Main contributor to top-line	LD traffic transit services to operators	LD calls provision to subscribers of local network operators
Revenue recognition	Transit and termination rate from operators The whole amount of end-user tariff in Moscow	The whole amount of end-user tariff across Russia
Billing and customer service	<ul> <li>B2B (in-house)</li> <li>B2C in Moscow (in-house)</li> </ul>	<ul> <li>B2B (in-house)</li> <li>B2C in Moscow (in-house)</li> <li>B2C (outsourced in regions)</li> </ul>

New interaction system – expanded customer base and change in traffic split

### New Interaction System Effects on Rostelecom's Profit & Loss Statement

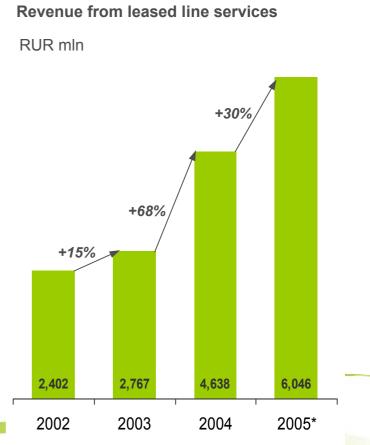


- Rostelecom recognizes as revenue the total amount of the enduser tariff
- Changes in revenue composition: decrease in revenues from local operators and increase in revenues from subscribers
  - Rostelecom's payments to local operators increase:
    - initiation charge
    - termination charge paid for incoming ILD traffic termination
    - additional service charges to local operators
- ✓ Additional tax expense in the form of the Universal Service Fund tax (1.2% of revenues, collected from subscribers for LD services)
- ✓ Negative effect on EBITDA (OIBDA) margin

### **Operators' Market: Sharp Increase in Revenue from Leased Line Services Driven by Booming Demand**

Strong growth in demand and competitive prices boost revenues from leased line services



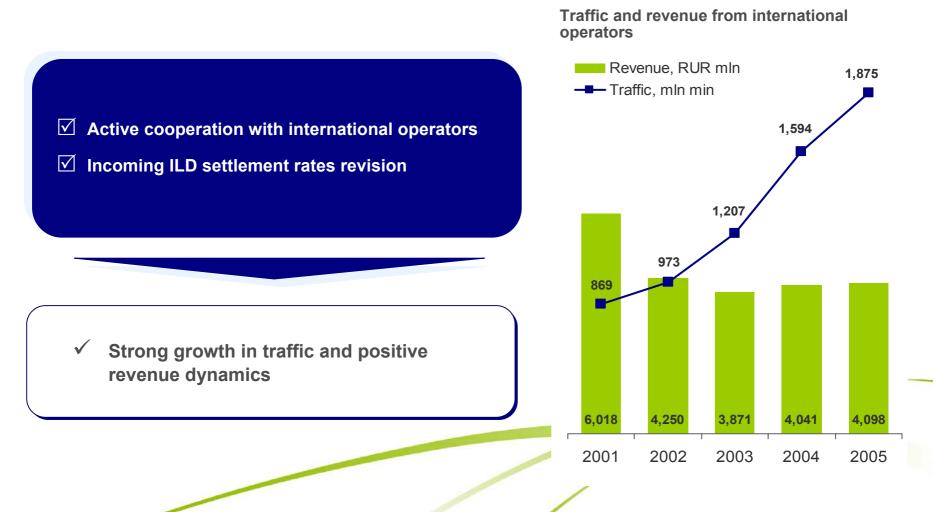


\* In accordance with 2005 FY RAS results

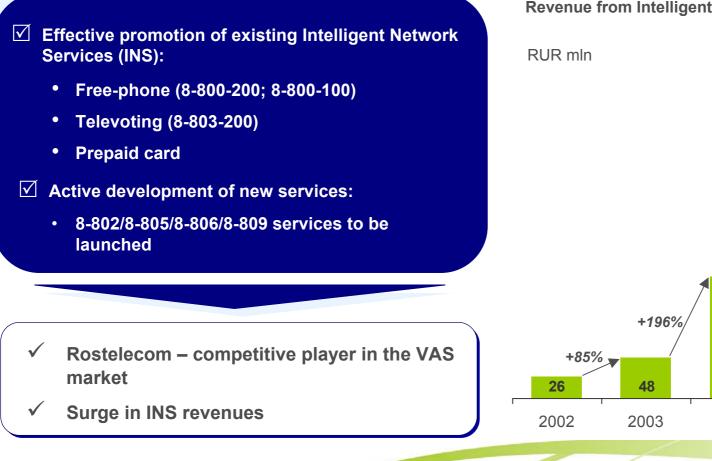


# International Market: Stable Revenues on the Back of Healthy Traffic Growth

Strong relationships with international operators underpin Rostelecom's leading position in the international market



Value Added Services: Enhancing Competitiveness by Catering to Corporate Customers' New Needs



**Revenue from Intelligent Network Services** 

\* In accordance with 2005 FY RAS results

142

2004

430

2005\*

+202%



Entry into Europe–Asia Transit Market Will Strengthen Competitive Potential in the Medium Term



### **Opportunities**

Europe-Asia traffic is expected to continue its 20 to 30% annual growth trend

Existing undersea lines of competitors will not be able to accommodate growing capacity needs

Competitors' undersea lines have certain drawbacks, including limited capacity, large length, poor quality & reliability

#### **Rostelecom strengths**

Rostelecom's high-technology terrestrial countrywide network represents the shortest traffic transit route between Europe and Asia

We offer better quality and reliability of routing along with competitive pricing

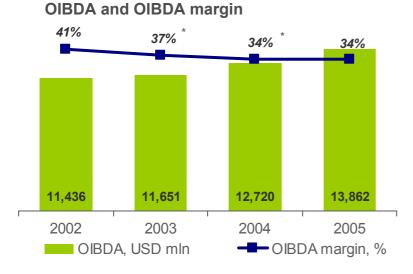
Flexible solutions to customers needs - protocol insensitive technology enables to carry any combination of voice, data, video and IP applications

Great potential of further development of TEA:

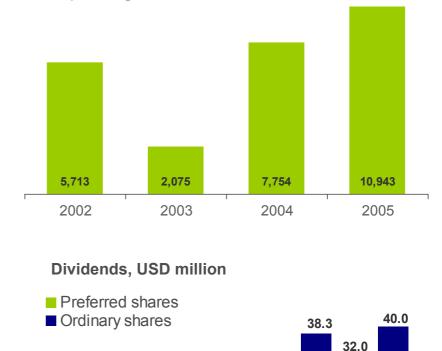
- Capacity expansion of Rostelecom's network to Chinese border underway
- Organization of point of presence in New York underway



## **Steady Efficiency Gains and Positive NOCF Generation Underlie Financial Flexibility**



Net operating cash flow, RUR million



27.3

12.7

10.0

2002

7.2

5.0

2001

22.1

2003

26.0

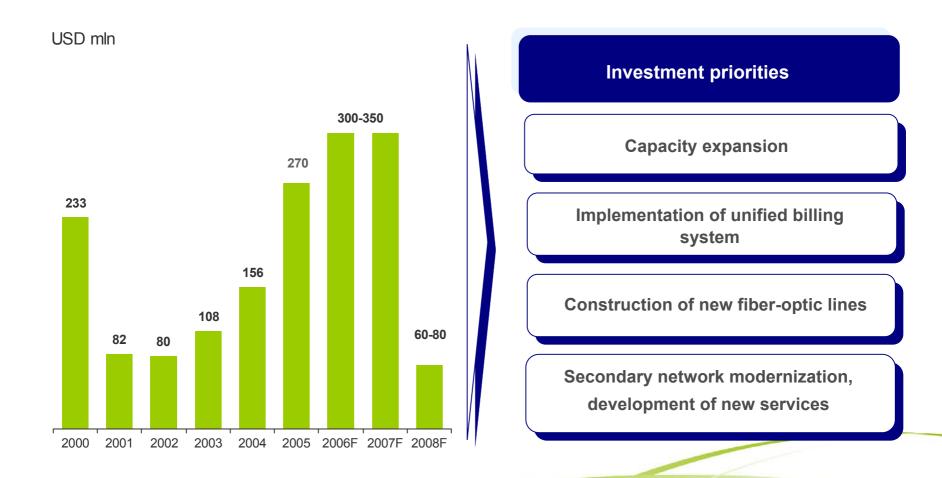
2004

2005

Decline in OIBDA margin is due to the introduction of the new settlement system for DLD traffic transit in August 2003



Capital Expenditure Program to Enhance Rostelecom's Competitive Advantages





# Today's Priorities Focus on Competitive Strength and Efficiency

# Traditional LD voice transit services to end-users

Advanced technological solutions for corporate clients

**Operators market** 

Further operational efficiency enhancement

- Further growth in traffic in the Russian market through active marketing efforts
- Strengthening competitive position in Moscow
- Active promotion and launch of new intelligent network services
- ✓ Expansion of multi-service network
  - Active promotion of Europe-Asia traffic transit service
- ✓ Strengthening leadership in the international market
- ✓ Further trunk network modernization and expansion
  - Disposal of underperforming and non-core assets
- Business processes and organizational structure optimization

Management's key goal – to secure Rostelecom's leading position in the liberalized market

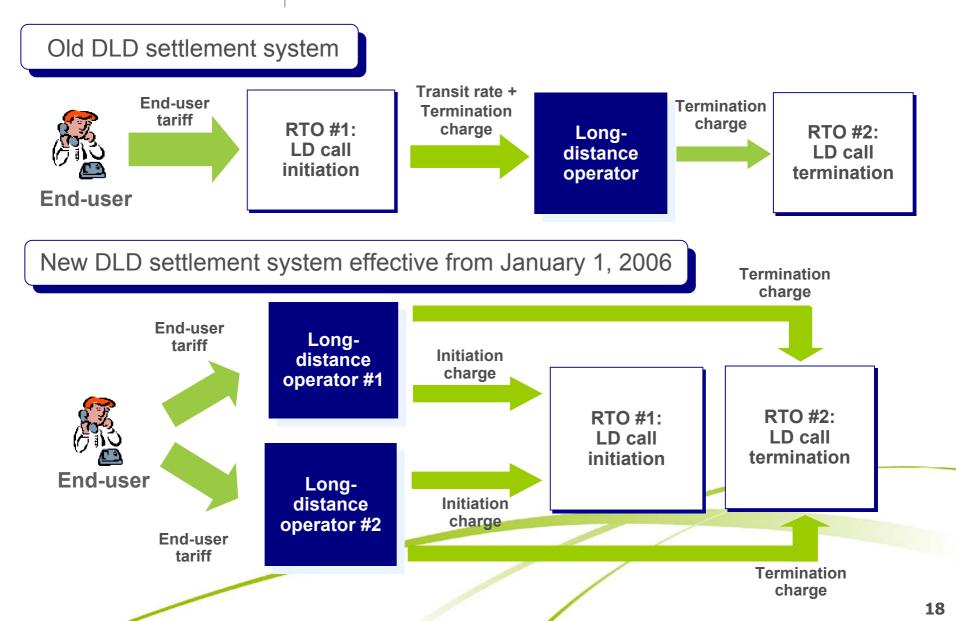


# ΑΡΡΕΝΟΙΧ





# Main Effect of the New Interaction System – Direct Revenue Recognition from End-Users





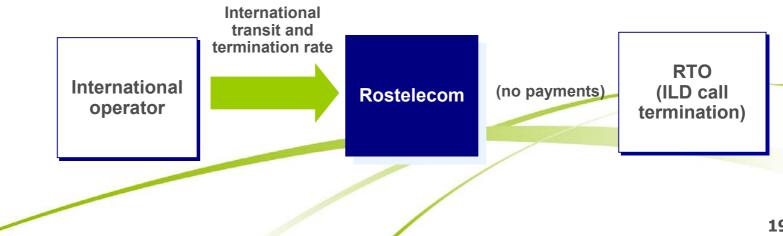
**On January 1, 2006 Rostelecom Started Operating Under the New ILD Settlement System** 

### **Old settlement system**

International LD services to Russian end-users



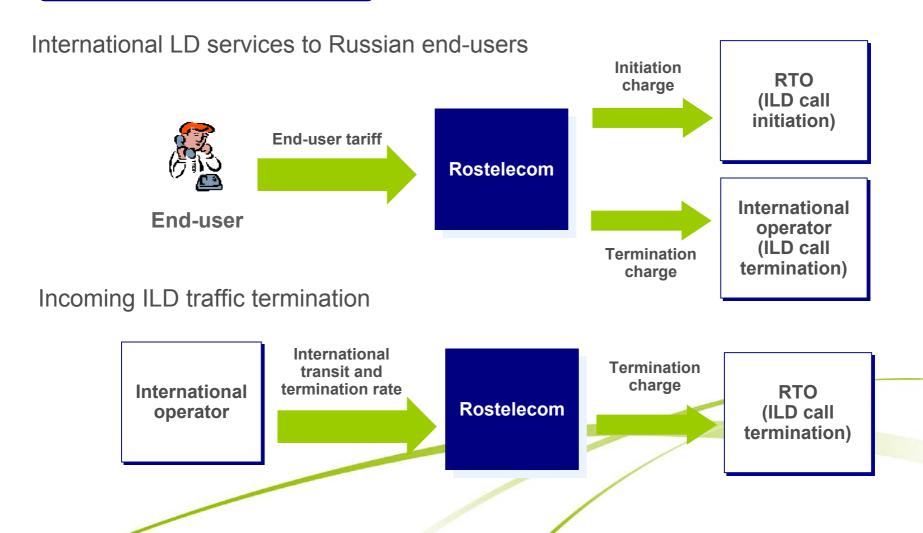
Incoming ILD traffic termination





On January 1, 2006 Rostelecom Started Operating Under the New ILD Settlement System

New settlement system





# **2005 FY IFRS Financial Highlights**

RUR mln	2005	2004	Change, %
Local operators	25,227	22,648	11.4
Subscribers	8,955	8,740	2.5
Foreign operators	4,706	4,560	3.2
Other	2,067	1,370	50.9
Total revenue	40,955	37,318	9.7
Operating expenses before depreciation, loss on disposal of PP&E and impairment of PP&E and goodwill	(27,093)	(24,598)	10.1
OIBDA	13,862	12,720	9.0
Depreciation	(7,136)	(7,498)	-4.8
Loss on sale of property, plant end equipment Impairment of property, plant and equipment and goodwill	(1,356) (4,970)	(217)	524.9 n.a.
Total operating expenses	(40,555)	(32,313)	25.5
<b>Operating profit</b> Operating profit excluding loss from impairment of PP&E and goodwill	<b>400</b> 5,370	<b>5,005</b> 5,005	<b>-92.0</b> 7.3
Gain from associates	169	(25.0)	n.a.
Net result from financial activities	1,104	639	72.8
<b>Profit before tax</b> Income before tax excluding loss from impairment of PP&E and goodwill	<b>1,673</b> 6,643	<b>5,619</b> 5,619	<b>-70.2</b> 18.2
Income tax expense	(695)	(1,353)	-48.6
<b>Net profit</b> Net profit excluding loss from impairment of PP&E and goodwill	<b>978</b> 4,755	<b>4,266</b> 4,266	<b>-77.1</b> 11.5



# **Condensed Consolidated Balance Sheet**

RUR mln	Dec. 31, 2005	Dec. 31, 2004	Change, %
Non-current assets	44,315	48,788	-9.2
Current assets	21,002	15,632	34.4
Accounts receivable, net	5,232	5,375	-2.7
Short-term investments	12,238	8,150	50.2
Cash and cash equivalents	2,398	1,255	91.1
Total assets	65,317	64,420	1.4
Total equity	49,697	50,838	-2.2
Non-current liabilities	8,150	7,424	9.8
Interest bearing loans, net of current portion	3,232	777	316.0
Deferred tax liability	4,171	5,954	-29.9
Current liabilities	7,470	6,158	21.3
Accounts payable, provisions and accrued expenses	4,056	3,191	27.1
Current portion of interest bearing loans	851	1,107	-23.1
Total liabilities	15,620	13,582	15.0
Total equity and liabilities	65,317	64,420	1.4

# 6mo 2006 RAS Operating and Financial Results

	6mo 2006	6mo 2005	Change, %
Million minutes			
Domestic long-distance traffic	4,770	4,712	1.2
Outgoing international traffic	903	803	12.4
Incoming international traffic	1,089	853*	27.6

#### **RUR** million

Revenue	28,710	19,501	47.2
Operating expenses	(24,790)	(13,037)	90.1
incl. depreciation	(1,556)	(1,271)	22.5
EBITDA	5,477	7,736	-29.2
Operating profit	3,920	6,465	-39.4
Results from other operating activities	(212)	1,119	n/a
Results from other non-sales activities	(35)	(172)	-79.9
Profit before tax	3,674	7,412	-50.4
Profit tax	(940)	(1,751)	-46.3
Extraordinary items	2	0	n/a
Net profit	2,736	5,661	-51.7

\* Incoming ILD traffic for the first half of 2005 has been revised



# **Rostelecom - Investment Profile**

• Listings:

NYSE, RTS, MICEX

Free float:

62% (49% ORD and 100% PREF)

Market capitalization:

USD 4.18 bn

Recent stock price (03/10/2006):

ORD: USD 5.04 (52 WK HI/LO: USD 5.25 / 2.03) PREF: USD 2.09 (52 WK HI/LO: USD 2.64 / 1.51) ADR: USD 30.50 (52 WK HI/LO: USD 31.92 / 11.95)

2005 Dividend yield

Dividend policy

PREF: 10% of the full financial year net profit under RAS

ORD: recommended by the Board of Directors

- ✓ "BB-" credit rating from S&P, outlook stable
- ✓ Corporate Governance Code and Code of Ethics in place
- ✓ IFRS reporting

<sup>2.4% (</sup>ORD) / 7.4% (PREF)



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